## 990-PF

Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation

OMB No. 1545-0052

Department of the Treasury
Internal Revenue Service

Internal Revenue

For calendar year 2003, or tax year beginning , and ending G Check all that apply: Initial return Amended return Final return Address change Name change Name of organization A Employer identification number Use the IRS DORIS DUKE CHARITABLE FOUNDATION 13-7043679 label. Number and street (or P.O. box number if mail is not delivered to street address) Room/suite B Telephone number (see page 10 of the instr.) Otherwise, 650 FIFTH AVE, 19TH FL print or type. (908) 243-3615 See Specific City or town, state, and ZIP code **EXTENSION ATTACHED** C If exemption application is pending, check here Instructions. **NEW YORK** 10019 D 1. Foreign organizations, check here H Check type of organization: X Section 501(c)(3) exempt private foundation 2. Foreign organizations meeting the 85% lest, check here Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation E If private foundation status was terminated I Fair market value of all assets at end J Accounting method: X Accrual under section 507(b)(1)(A), check here... of year (from Part II, col. (c), Other (specify) F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here line 16) (Part I, column (d) must be on cash basis.) 1,554,126,365 Part I (d) Disbursements Analysis of Revenue and Expenses (a) Revenue and (b) Net investment (c) Adjusted net for charitable (The total of amounts in columns (b), (c), and (d) may not necessarily expenses per income income purposes equal the amounts in column (a) (see page 10 of the instructions).) books (cash basis only) Contributions, gifts, grants, etc., received Check X In the loundation is not required to attach Sch. 8 Distributions from split-interest trusts . . . Interest on savings and temporary cash investments . 12,322,201 12,322,201 Dividends and interest from securities . . 14,721,922 14,721,922 5 a Gross rents . . . . . . . . . b (Net rental income or (loss): 6 a Net gain or (loss) from sale of assets not on line 10 8.259.818 b G.S.P. on assets on 6a 7 Capital gain net income (from Part IV, line 2) Net short-term capital gain . . . Income modifications . . 10 a Gross sales less returns and allowances b Less: Cost of goods sold c Gross profit or (loss) (attach schedule) . . 2,373,820 Other income (attach schedule) . STMT 1 12 Total. Add lines 1 through 11 . 37,677,761 35,303,941 13 Compensation of officers, directors, trustees, etc. , -42.26014 Other employee salaries and wages . . . . 15 Pension plans, employee benefits . Operating and Administrative Expenses 16 a Legal fees (attach schedule) . . . b Accounting fees (attach schedule) . . . . . c Other professional fees (attach scheSTMT 2 5.291.025 5.291.025 17 Interest........ 599,617 18 Taxes (attach schedule) . . STMT 3 19 Depreciation and depletion . . . . 20 21 19.594 19,594 Travel, conferences, and meetings . . . 22 Printing and publications . . . . . 7,604,360 7,603,762 23 Other expenses (attach schedule) .STMT 4 24 Total operating and administrative 13,472,336 8,369,895 expenses. Add lines 13 through 23 ... 24,814,142 52,557,909 25 Contributions, gifts, grants paid . . . 38,286,478 5,291,02 60.927.804 26 Total expenses & disbursements. Add lines 24 and 25 27 Subtract line 26 from line 12: 608,71 8 Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-): c ADJUSTED NET INCOME (if negative, enter -0-)

Part II		Balance Sheets	Attached schedules and amounts in the description	Beginning of year	·····	End of year		
		corona should be for end-on-year amounts only.		(a) Book Value	(b) Book Value		(c) Fair Market Value	
	1		st-bearing	39,947,800			164,387	
	2		porary cash investments		6,133,5	521	6,133,521	
	3	Accounts receival	*************************					
		Less: allowance for	or doubtful accounts 🕨 👢 0	0		0	0	
	4	Pledges receivabl				////////		
		Less: allowance for	or doubtful accounts   0	0		0	0	
	5	Grants receivable	STMT 5	2,582,833	2,950,2	260	2,950,260	
	6		from officers, directors, trustees, and				2100011100	
			persons (attach schedule) (see page					
	1		ons)	0				
	7	Other notes and k				mm.	mmmi	
\$	'		or doubtful accounts	774,032	774,0	7//////	77/////////////////////////////////////	
Assets	8		e or use	174,032	1/4,0	J3Z	774,032	
ď	9		and deferred charges	297,706	200	370	200.070	
	1		S. and state government obligations	297,700		7/9	360,079	
			porate stock (attach schedule) STMT 6				0	
				698,877,329			863,550,712	
	1		porate bonds (attach schedule) STMT 7	261,720,262	<del>~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~</del>	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	323,426,635	
	11	investments—land, building				MX/M.		
	40	Less: accumulate		<u> </u>		_0	0	
	12		rtgage loans	554 555 455				
	13		er (attach schedule) . STATEMENT 8	231,360,462	<i>~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~</i>	<del></del>	315,195,787	
	14	*	nd equipment: basis			UK///	4/////////////////////////////////////	
		Less: accumulate		0		0	0	
	15		cribe STATEMENT 9	39,298,170	41,570,9	<del>3</del> 52	41,570,952	
	16		e completed by all filers—see	ľ				
	<u> </u>		tructions. Also, see page 1, item I)	1,274,858,594			1,554,126,365	
	17		and accrued expenses	1,629,144				
	18			78,679,707	51,774,9	370		
es	19	Deferred revenue	·					
32	20	Loans from officers, din	ectors, trustees, and other disqualified persons	0		0///		
Liabilities	21 22	Mortgages and ot	her notes payable (attach schedule)	0		0///		
ت		Other liabilities (de	escribe STATEMENT 10 )	1,264,774	36,660,6	394		
~************	23	Total liabilities (a	add lines 17 through 22)	81,573,625	94,205,7	770		
		Organizations th	at follow SFAS 117, check here					
ψ		-	es 24 through 26 and lines 30 and 31.					
<u>වූ</u> .	24			1,193,284,969	1,459,920,5	595	9//////////////////////////////////////	
Balances	25		cted					
g	26		icted	***************************************	**************************************	- {///	900000000000000000000000000000000000000	
72			at do not follow SFAS 117,	<u></u>		{///	//////////////////////////////////////	
Net Assets or Fund			complete lines 27 through 31.		,		9//////////////////////////////////////	
7	27		st principal, or current funds					
ŝ	28		rplus, or land, bldg., and equipment fund	***************************************				
Se	29	•	umulated income, endowment, or other funds	***************************************		(///		
As	30		or fund balances (see	***************************************	***************************************			
<u>\$</u>	36		structions)	+ 102 204 060	4.450.000.5	:00		
dia.	24		nd net assets/fund balances	1,193,284,969	1,459,920,5	193		
	31	,		4 074 050 504	4 554 400 0			
	<u> </u>	(see page 17 of u	ne instructions)	1,274,858,594	1, <b>554,12</b> 6,3	1///yco		
Part III		-	anges in Net Assets or Fund Balance			~~~~		
1			balances at beginning of year—Part II, colu					
			ed on prior year's return)			1	1,193,284,969	
2	Enter	amount from Part I	l, line 27a			2	-608,717	
3			uded in line 2 (itemize) STATEMENT			3	267,244,343	
4	Add li	nes 1, 2, and 3 .	and 3				1,459,920,595	
5	Decre	eases not included i	in line 2 (itemize)			5		
6	Total	net assets or fund l	balances at end of year (line 4 minus line 5	)Part II, column (b), I	ine 30 6	6	1,459,920,595	

Part V Capital Gains and	Losses for Tax on Investment	Inco	me			
• •	i(s) of property sold (e.g., real estate, common stock, 200 shs. MLC Co.)		(b) How acquired P—Purchase D—Donation	(c) Date acqui (mo., day, yr		(d) Date sold (mo., day, yr.)
1a				***************************************		
b		***********			*************	**************************************
C						
d				·		
е :						
(e) Gross sales price	(f) Depreciation allowed (or allowable)	****	Cost or other basis sexpense of sale			in or (loss) (f) minus (g)
a						C
ь						0
C					<del></del>	
<u>d</u>						0
Complete only for accete chaying	g gain in column (h) and owned by the fo	vindat	ion on 12/31/60	A) Ca	ina (Ca	d (h) enin minus
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k)	Excess of col. (i) /er col. (j), if any	col. (k),	, but no	il. (h) gain minus ot less than -0-) <b>or</b> from col.(h))
a			0			0
b		************	0			0
С			0			0
d			0			0
е	<u> </u>		0	***************************************	******	
2 Capital gain net income or (	net capital loss). $\begin{cases} & \text{If gain, also } \epsilon \\ & \text{If (loss), ente} \end{cases}$		n Part I, line 7 n Part I, line 7	SEE S	TATEM	1ENT 12 8,259,818
	oss) as defined in sections 1222(5) and					
	8, column (c) (see pages 13 and 17 of the					
	8			3		······································
	er Section 4940(e) for Reduced ate foundations subject to the section		······			
If "Yes," the organization does not	section 4942 tax on the distributab qualify under section 4940(e). Do not not in each column for each year; sec	ot co	mplete this part.			
(a) Base period years Calendar year (or tax year beginning ln)	(b) Adjusted qualifylng distributions	Ne	(c) t value of noncharitab	le-use assets	(cr	(d) Distribution ratio J. (b) divided by col. (c))
2002	62,846,690		·	1,319,426,897		0.0476
2001	74,820,710	······	***************************************	1,221,329,710	,	0.0613
2000	64,129,253			1,310,992,107		0.0489
1999	59,752,128			1,212,118,961		0.0493
1998	45,530,539			1,117,583,176		0.0407
					2	0.2478
	r the 5-year base period—divide the ndation has been in existence if les				3	0.0496
4 Enter the net value of nonch	naritable-use assets for 2003 from F	art X,	line 5		4	1,308,562,833
5 Multiply line 4 by line 3		. <b>.</b>			5	64,904,717
6 Enter 1% of net investment	income (1% of Part I, line 27b)				6	300,129
7 Add lines 5 and 6				* * * * * *	7	65,204,846
8 Enter qualifying distribution If line 8 is equal to or greate the Part VI instructions on p	s from Part XII, line 4	VI, lin	e 1b, and complete	that part using	8 a 1%	
						Earm QQA-PF (2003)

Form 9	OO-PF (2003) JORIS DUKE CHARITABLE FOUNDATIO	N	13-7043679				Page	e <b>4</b>
Part \	Excise Tax Based on Investment Income (Section 4940(a), 4940(t	), 4940	(e), or 4948—see page 17 c	f the ir	ıstructi	ons)		
and the same of th	Exempt operating foundations described in section 4940(d)(2), check here	Tan	d enter "N/A" on line 1.					
. ~	Date of ruling letter: (attach copy of ruling letter if neces	sarv-s	ee instructions)					XII
b	Domestic organizations that meet the section 4940(e) requirements in Part V, check							
	here and enter 1% of Part I, line 27b				9/////		600,258	777
c	All other domestic organizations enter 2% of line 27b. Exempt foreign organizations enter 4%							X
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundation			2	· · · · · · · · · · · · · · · · · · ·	,,,,,,	• • • • • • • • • • • • • • • • • • • •	1''
3	Add lines 1 and 2			3		·····	600,258	3
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundation	ons only	v. Others enter -0-)	4				1
5	Tax based on investment income. Subtract line 4 from line 3. If zero			5			600,258	3
6	Credits/Payments:							XII
а	2003 estimated tax payments and 2002 overpayment credited to 2003	6a	525,747					XII
	Exempt foreign organizations—tax withheld at source	6b						X//
¢	Tax paid with application for extension of time to file (Form 8868)	6c	91,668					XII
d	Backup withholding erroneously withheld	6d						X/),
7	Total credits and payments. Add lines 6a through 6d			7			617,415	5
8	Enter any penalty for underpayment of estimated tax. Check here	Xif	Form 2220 is attached	8			1,406	3
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount			9	<u> </u>		(	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the	amou	int overpald 🔒 🟲	10			15,751	1
_11	Enter the amount of line 10 to be: Credited to 2004 estimated tax		15,751 Refunded >	11	<u></u>		(	<u>)</u>
	/II-A Statements Regarding Activities							
1 a	During the tax year, did the organization attempt to influence any nation				,		Yes I	No
	It participate or intervene in any political campaign?					1a		X
b	Did it spend more than \$100 during the year (either directly or indirectly							
	18 of the instructions for definition)?					16	2222227	X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of			nateria	ls			
	published or distributed by the organization in connection with the a							[[]]
	Did the organization file Form 1120-POL for this year?				• • •	1c	mmm	X
d	Enter the amount (if any) of tax on political expenditures (section 4955)				l			
	(1) On the organization. > \$ (2) On organization	n man	agers. > \$					
Ð	Enter the reimbursement (If any) paid by the organization during the ye	ar for p	political expenditure tax in	iposea				
	on organization managers.	<b>t</b>		-	ř		umm	
2	Has the organization engaged in any activities that have not previously	been	reported to the IRS?			77777	mmi	????
3	If "Yes," attach a detailed description of the activities.  Has the organization made any changes, not previously reported to the	(DC)	n ite governing instrument	article	[			
J	of incorporation, or bylaws, or other similar instruments? If "Yes," attack					3	X	7//
4 a	Did the organization have unrelated business gross income of \$1,000 c			-	,	.4a	Ŷ	<del></del>
	If "Yes," has it filed a tax return on Form 990-T for this year?					4b	X	
5	Was there a liquidation, termination, dissolution, or substantial contract					5		X
•	If "Yes," attach the statement required by General Instruction T.		ang mo jour.	,		M		977
6	Are the requirements of section 508(e) (relating to sections 4941 through	ih 494	5) satisfied either:					
	By language in the governing instrument or	,	,					
	. By state legislation that effectively amends the governing instrumen	t so tha	at no mandatory directions	s				
	that conflict with the state law remain in the governing instrument?		-			6	X	
7	Did the organization have at least \$5,000 in assets at any time during the year?				xv	7	Х	**********
8 a	Enter the states to which the foundation reports or with which it is regis							
	instructions) NEW YORK							
b	If the answer is "Yes" to line 7, has the organization furnished a copy of	f Form	990-PF to the Attorney					
	General (or designate) of each state as required by General Instruction					8b	X	-
9	is the organization claiming status as a private operating foundation wi				1			
	or 4942(j)(5) for calendar year 2003 or the taxable year beginning in 20	03 (se	e instructions for Part XIV	'on			(///X//.	
	page 25)? If " Yes," complete Part XIV					9		X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a sche					10		X
11	Did the organization comply with the public inspection requirements for its annu-	al returr	ns and exemption application	?		11	X	
	Web site address HTTP://WWW.DDCF.ORG				fp.4:			
12	The books are in care of ► STEPHANIE HAUGE		Telephone no.		(908)	243-36	315	
	Located at ► 80 RTE 206 SOUTH HILLSBOROUGH, NJ 0884		***	08876	3-1256			
13	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in li			1 12	livin.		>	<u></u>

art	VIBS Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the organization (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person? Yes X No			
	Processor Annual Proces			
	Management Control of the Control of			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? X Yes No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)? Yes X No			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	if the organization agreed to make a grant to or to employ the official for a period			
	after termination of government service, if terminating within 90 days.) Yes X No			
b	If any answer is "Yes" to 1a(1)(6), did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see page 19 of the instructions)?	1b	.,,,,,,	X
	Organizations relying on a current notice regarding disaster assistance check here	77777		
C	Did the organization engage in a prior year in any of the acts described in 1a, other than excepted acts,			
	that were not corrected before the first day of the tax year beginning in 2003?	1c	~~X/A	t
2	Taxes on failure to distribute income (section 4942) (does not apply for years the organization was a private			<i>```\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>
	operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
а	At the end of tax year 2003, did the organization have any undistributed income (lines 6d			
	and 6e, Part XIII) for tax year(s) beginning before 2003? Yes X No			//////
	If "Yes," list the years			
b	Are there any years listed in 2a for which the organization is <b>not</b> applying the provisions of section 4942(a)(2)			//////
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2)			
	to all years listed, answer "No" and attach statement—see page 19 of the instructions.)	2b	VVVV	////// L
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
-	b			
3 a	Did the organization hold more than a 2% direct or indirect interest in any business			
	enterprise at any time during the year?			//////
b	If "Yes," did it have excess business holdings in 2003 as a result of (1) any purchase by the organization			/////.
	or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved			/////,
	by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3)			
	the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine			
	if the organization had excess business holdings in 2003.)	3b	W/XXX	K
4 a	Did the organization invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
	Did the organization make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable			77777.
~	purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2003?	4b		////// X
5 a	During the year did the organization pay or incur any amount to:	77777	//////	77777,
~	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? . Yes X No			
	(2) Influence the outcome of any specific public election (see section 4955); or to carry			
	on, directly or indirectly, any voter registration drive?			
	purmung purmung			
	(3) Provide a grant to an individual for travel, study, or other similar purposes? Yes [X] No (4) Provide a grant to an organization other than a charitable, etc., organization described			//////
				//////
	the state of the s			
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? Yes X No		/////	
	PARTITION TO THE PARTITION OF THE PARTIT			
b	If any answer is "Yes" to 5a(1)—(5), did any of the transactions fail to qualify under the exceptions described in			//////
	Regulations section 53.4945 or in a current notice regarding disaster assistance (see page 20 of the instructions)?	5b	77777	X
	Organizations relying on a current notice regarding disaster assistance check here			//////
C	If the answer is "Yes" to question 5a(4), does the organization claim exemption from the		/////	
	tax because it maintained expenditure responsibility for the grant? .STATEMENT 18 X Yes No			//////
	If "Yes," attach the statement required by Regulations section 53.4945-5(d).			//////
6 a	Did the organization, during the year, receive any funds, directly or indirectly, to pay			//////
	premiums on a personal benefit contract?			/////.
b	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b	77777	mm.
	If you answered "Yes" to 6b, also file Form 8870.			
	F	orm <b>9</b> 9	0-PF	(2003)

Part VIII	Employees, and Contractors						
1 List all	officers, directors, trustees	, foundai	lion managers	and their compensa	ntion (see page 20 of the ins	tructions):	
	Name and address	(b) Titl hou	e, and average irs per week ted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances	
SEE STATEM	ENT 13	SEE STA	ATEMENT 13	746,53	9 NONE	NONE	
	****						
	nsation of five highest-paid , enter "NONE."	employe	es (other than	those included on I	ine 1—see page 20 of the Ir	nstructions).	
(a) Name and a	ddrass of each employee paid more tha	an \$50,000	(b) Title and avera hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances	
NONE			NONE	NONE	NONE	NONE	
4 ~ * 4 # # # # # # # # # # # # # # # # # #							
*****							
			,				
				·			
Total number	of other employees paid over	\$50,000				▶ NONE	
"NONE	ee .			ıl services—(see pa	ge 20 of the instructions). I	f none, enter	
	e and address of each person pai	d more tha	an \$50,000	(b) ·	Гуре of service	(c) Compensation	
	ASSOCIATES LLC ST., BOSTON, MA 02110		~~~~~~~~~	INVESTMENT ADV	ISE	327,322	
~~~~~~~~~~~~~~~~~	Y INVESTMENT COMPANY Y LANE, DALLAS TX 75255			INVESTMENT FEES		318,805	
WESTPORT	ASSET MANAGEMENT 48, SAN DIEGO, CA 92191-9	0048		INVESTMENT FEES		212,203	
HEITMAN/PR	A SECURITIES ADV A SALLE, ST. CHICAGO IL I		************	INVESTMENT FEES		190,468	
SCHRODER I	NVESTMENT MANAGEMEN NY NY 10019-6091			INVESTMENT FEES			
	of others receiving over \$50,0	000 for pr	ofessional servi		<u> </u>	126,025	
Part IX-A	Summary of Direct Cha						
	ion's four largest direct charitable rganizations and other beneficiar					Expenses	
1 SEE STA	TEMENT 14	. + .,	2) No. 40 per 200 200 var nor no. 10 no no. 100 no. 100	~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	\$5 44 SEC. 48 TO \$6 TO \$		
						137,473	
2				,			
3				**********		•	
4							
						1	

qualifies for the section 4940(e) reduction of tax in those years.

## Part XIII Undistributed Income (see page 24 of the instructions)

1	Distributable amount for 2003 from Part XI,	(a) Corpus	(b) Years prior to 2002	(c) 2002	(d)
1	line 7		V/////////////////////////////////////		2003
2	Undistributed income, if any, as of the end of 2002:				64,827,884
	Enter amount for 2002 only			32,150,445	
	Total for prior years:, , , ,				
3	Excess distributions carryover, if any, to 2003:				
а	From 1998				
	From 1999				
c	From 2000		X/////////////////////////////////////		
d	From 2001				
e	From 2002				
f	Total of lines 3a through e	0			
4	Qualifying distributions for 2003 from Part				
	XII, line 4: ► \$ 41,980,924				
	Applied to 2002, but not more than line 2a			32,150,445	
b	Applied to undistributed income of prior years				
	(Election required—see page 24 of the instructions) .				
С	Treated as distributions out of corpus (Election				
	required—see page 24 of the instructions)				
	Applied to 2003 distributable amount				9,830,479
	Remaining amount distributed out of corpus				
5	Excess distributions carryover applied to 2003				
	(If an amount appears in column (d), the same amount must be shown in column (a).)				
6	Enter the net total of each column as				
Ü	indicated below:				
а	Corpus. Add lines 3f, 4c, and 4e. Subtract line 5				
	Prior years' undistributed income. Subtract				
	line 4b from line 2b		0		
С	Enter the amount of prior years' undistributed				
	income for which a notice of deficiency has				
	been issued, or on which the section 4942(a)				
	tax has been previously assessed				
d	Subtract line 6c from line 6b. Taxable				
	amount—see page 24 of the instructions		0		
6	Undistributed income for 2002. Subtract line				
	4a from line 2a. Taxable amount—see page				
	24 of the instructions	<i></i>		0	
f	Undistributed income for 2003. Subtract				
	lines 4d and 5 from line 1. This amount must				
-	and the second s				54,997,405 <i></i>
7	Amounts treated as distributions out of	]			
	corpus to satisfy requirements imposed by				
	section 170(b)(1)(E) or 4942(g)(3) (see page 25 of the instructions)				
8	Excess distributions carryover from 1998				
o	not applied on line 5 or line 7 (see page 25				
	of the instructions)	·			
9	Excess distributions carryover to 2004.				
3	Subtract lines 7 and 8 from line 6a	n	<i>(111111111111111111111111111111111111</i>		
10	Analysis of line 9:				
	Excess from 1999				///////////////////////////////////////
	Excess from 2000	<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>			
	Excess from 2001		<i>\(\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>		
	Excess from 2002				
	Excess from 2003				
	And the state of t				Form <b>990-PF</b> (2003)

Total

Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Foundation Recipient show any relationship to Purpose of grant status of Amount or contribution any foundation manager recipient Name and address (home or business) or substantial contributor a Paid during the year SEE STATEMENT 17 52,557,909 Total 52,557,909 b Approved for future payment SEE STATEMENT 17B 13,292,027

13,292,027

3b

Part XVI-A	Analysis of Income-Pre	oducing Activities	5			
	mounts unless otherwise indicated.		siness income	Excluded by section	n 512, 513, or 514	(e)
		(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	Related or exempt function income (See page 26 of
-	service revenue:	MANAGEM NO COLONIA DA COLO, AND COLONIA DE PARTICIPA DE PARTICIPA DE PARTICIPA DE PARTICIPA DE PARTICIPA DE PA	······································			the instructions.)
a						
c			·			
d						
f						
	nd contracts from government agencies .					******
	ship dues and assessments	distriction of the territorian manufactor ( Manufactor) and Manufactor ( M		14	12,322,201	and the state of t
	s and interest from securities		dan managara da	14	14,721,922	
	l income or (loss) from real estate:					
	inanced property			d-1		
	ebt-financed property , .					
	income or (loss) from personal property .					
	estment income			18	8,259,818	
	ne or (loss) from special events		****************	122	0,200,010	
	ofit or (loss) from sales of inventory					
11 Other rev						
	ELLANEOUS			1	2,373,820	
	***************************************					The special of the special state of the special sta
d					-	
	Add columns (b), (d), and (e)		0		37,677,761	0
13 Total. A	dd line 12, columns (b), (d), and (	e)			13	37,677,761
	eet in line 13 instructions on page					
Part XVI-B			<del></del>	~ <del>~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~</del>		
13 11-	Explain below how each activity for					
Line No. ▼	the accomplishment of the organi page 26 of the instructions.)	zation's exempt purpos	es (omer man by pro	Sylding lunds for such a	outposes). (See	
				**************************************	P. S. H. L. S.	
	NOT APPLICABLE					
		W/				
······································						
		Marie C. (1983)			· · · · · · · · · · · · · · · · · · ·	
					***************************************	
***************************************			VINCOUNTER MANAGEMENT OF THE PROPERTY OF THE P			***************************************
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477-487-47-48-48-48-48-48-48-48-48-48-48-48-48-48-						

## Form 990-PF (2003) DORIS DUKE CHARITABLE FOUNDATION 13-7043679 Page 12 Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable **Exempt Organizations** Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting organization to a noncharitable exempt organization of: b Other Transactions: (1) Sales of assets to a noncharitable exempt organization . . . 1b(1) (2) Purchases of assets from a noncharitable exempt organization . . . . . . 1b(2) 1b(3) 1b(4)1b(5) (6) Performance of services or membership or fundraising solicitations ..... 1b(6) d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (d) Description of transfers, transactions, and sharing arrangements (a) Line no. (b) Amount involved (c) Name of noncharitable exempt organization. 2 a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations Yes X described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule. (c) Description of relationship (b) Type of organization (a) Name of organization Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and Sign Here

Signature of officer or trustee Date Preparer's SSN or PTIN (See Signature on page Check if self-Paid Preparar's Use Only 28 of the instructions.) employed > Prepare signatur Firm's name (or yours h ► 13-5565207 self-employed), address, Phone no. 212-758-9700 345 PACK AVENUE NEW YOCK NY 10154 and ZIP code

Form 990-PF (200)