

Consolidated Financial Statements and
Supplementary Information Together
with Report of Independent Certified
Public Accountants

**Doris Duke Charitable Foundation, Inc.
and Related Entities**

December 31, 2024 and 2023

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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Trustees of
Doris Duke Charitable Foundation, Inc.

Opinion

We have audited the consolidated financial statements of Doris Duke Charitable Foundation, Inc. and Related Entities, including Duke Farms Foundation, Doris Duke Foundation for Islamic Art, Doris Duke Management Foundation, and Doris Duke Foundation, (collectively, the "Foundation"), which comprise the consolidated balance sheets as of December 31, 2024 and 2023, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Doris Duke Charitable Foundation, Inc. and Related Entities as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for opinion

We conducted our audits of the consolidated financial statements in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year after the date the financial statements are issued.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always

detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with US GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as of and for the years ended December 31, 2024 and 2023 as a whole. The accompanying supplementary information on pages 31-34 is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures. These additional procedures included comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with US GAAS. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Grant Thornton LLP

New York, New York
June 11, 2025

Doris Duke Charitable Foundation, Inc. and Related Entities

CONSOLIDATED BALANCE SHEETS

December 31,

	<u>2024</u>	<u>2023</u>
ASSETS		
Cash and cash equivalents	\$ 66,522,271	\$ 67,027,627
Prepaid expenses and other receivables	508,415	695,047
Other assets	2,125,309	1,879,658
Investments (Note 3)	2,148,458,995	2,108,899,201
Program-related investments (Note 13)	2,500,000	2,500,000
Beneficial interest in trusts held by others (Note 2)	6,473,168	5,475,346
Interest rate swap agreement (Note 12)	1,053,777	-
Right-of-use assets (Note 10)	7,727,490	9,368,959
Property and equipment, net (Note 4)	98,182,749	101,292,195
	<u>\$ 2,333,552,174</u>	<u>\$ 2,297,138,033</u>
Total assets		
	<u>\$ 2,333,552,174</u>	<u>\$ 2,297,138,033</u>
LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable and accrued expenses	\$ 13,732,293	\$ 10,006,603
Line of credit (Note 13)	-	30,000,000
Grants payable, net (Note 6)	43,727,097	48,423,305
Deferred federal and state excise taxes payable (Note 7)	10,445,748	9,203,967
Post-retirement health benefit obligation (Note 5)	3,951,491	4,804,253
Lease liabilities (Note 10)	11,027,648	13,149,024
Interest rate swap agreement (Note 12)	-	926,958
Bonds payable, net (Note 12)	153,845,097	153,792,131
	<u>236,729,374</u>	<u>270,306,241</u>
Total liabilities		
	<u>236,729,374</u>	<u>270,306,241</u>
Commitments (Notes 3, 6 and 10)		
Net assets - without donor restrictions	<u>2,096,822,800</u>	<u>2,026,831,792</u>
Total liabilities and net assets	<u>\$ 2,333,552,174</u>	<u>\$ 2,297,138,033</u>

The accompanying notes are an integral part of these consolidated financial statements.

Doris Duke Charitable Foundation, Inc. and Related Entities

CONSOLIDATED STATEMENTS OF ACTIVITIES

Years ended December 31,

	2024	2023
Revenues and support		
Investment income:		
Dividends	\$ 148,675	\$ 1,078,487
Interest	11,137,479	7,581,727
Net realized gains	90,606,619	141,851,782
Unrealized gains, net (Note 7)	87,970,062	32,007,899
	189,862,835	182,519,895
Less:		
Investment expenses	(6,008,312)	(6,159,292)
Provision for federal and state excise taxes (Note 7)	(3,325,017)	(4,416,348)
	180,529,506	171,944,255
Change in value of beneficial interest in trusts held by others (Note 2)	997,822	948,195
Other revenues	499,654	906,927
Change in value of interest rate swap agreement (Note 12)	1,980,735	472,729
	184,007,717	174,272,106
Expenses (Note 14)		
Grants, net (Note 6)	62,236,209	90,670,717
Program	41,462,404	40,769,895
Administration	10,318,096	8,495,599
	114,016,709	139,936,211
CHANGE IN NET ASSETS	69,991,008	34,335,895
Net assets - without donor restrictions, beginning of year	2,026,831,792	1,992,495,897
Net assets - without donor restrictions, end of year	<u>\$ 2,096,822,800</u>	<u>\$ 2,026,831,792</u>

The accompanying notes are an integral part of these consolidated financial statements.

Doris Duke Charitable Foundation, Inc. and Related Entities

CONSOLIDATED STATEMENTS OF CASH FLOWS

Years ended December 31,

	2024	2023
Cash flows from operating activities		
Change in net assets	\$ 69,991,008	\$ 34,335,895
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Change in value of interest rate swap agreement	(1,980,735)	(472,729)
Depreciation and amortization	5,082,772	4,848,066
Amortization of original issue discounts and deferred bond issuance costs	42,425	42,425
Change in present value discount on grants payable	88,929	353,235
Discount allowance on grants payable	(706,312)	85,133
Loss from disposition of property and equipment	21,120	2,773
Net realized and unrealized losses (gains) on investments	(179,818,463)	(174,310,785)
Change in value of beneficial interest in trusts held by others	(997,822)	(948,195)
Changes in assets and liabilities:		
(Increase) in interest, dividends and other receivables	(950,669)	(170,260)
Decrease (increase) in due from brokers	17,030,626	(78,295,128)
Decrease in prepaid expenses and other receivables	197,174	186,750
Decrease (increase) in right-of-use assets	1,641,469	(6,837,434)
Decrease (increase) of other assets	(245,651)	197,518
Increase in due to brokers	15,450,618	59,302,503
Increase in accounts payable and accrued expenses	3,725,690	2,553,393
(Decrease) increase in post-retirement health benefit obligation	(852,762)	448,749
(Decrease) increase in grants payable	(4,078,825)	11,337,718
(Decrease) increase in lease liability	(2,121,376)	10,217,000
Increase in deferred federal and state excise taxes payable	1,241,781	451,103
Net cash used in operating activities	<u>(77,239,003)</u>	<u>(136,672,270)</u>
Cash flows from investing activities		
Purchase of investments	(402,301,970)	(537,948,289)
Proceeds from sale of investments	511,030,064	683,047,029
Proceeds from payback of program-related investments (PRI's)	-	19,366,000
Purchase of property and equipment	<u>(1,994,447)</u>	<u>(6,416,085)</u>
Net cash provided by investing activities	<u>106,733,647</u>	<u>158,048,655</u>
Cash flows from financing activities		
Line of credit (repayment) borrowing	<u>(30,000,000)</u>	<u>30,000,000</u>
Net cash (used in) provided by financing activities	<u>(30,000,000)</u>	<u>30,000,000</u>
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	<u>(505,356)</u>	<u>51,376,385</u>
Cash and cash equivalents, beginning of year	<u>67,027,627</u>	<u>15,651,242</u>
Cash and cash equivalents, end of year	<u><u>\$ 66,522,271</u></u>	<u><u>\$ 67,027,627</u></u>
Supplemental disclosures of cash flow information		
Cash paid for federal and state excise taxes, net of refunds	<u>\$ (165,833)</u>	<u>\$ 1,920,563</u>
Cash paid for interest	<u><u>\$ 4,547,589</u></u>	<u><u>\$ 4,575,280</u></u>

The accompanying notes are an integral part of these consolidated financial statements.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2024 and 2023

NOTE 1 - DESCRIPTION OF ORGANIZATION AND RELATED ENTITIES

Doris Duke Charitable Foundation, Inc. ("DDCF") was incorporated under the laws of the State of New York as a not-for-profit corporation in December 2017 to be the successor entity to the Doris Duke Charitable Foundation, the New York charitable trust with a similar name described below. DDCF is exempt from federal income taxes under Section 501(a) of the Internal Revenue Code (the "Code") as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code.

Doris Duke Charitable Foundation ("DDCF Trust") was a private foundation established by the Last Will and Testament of Doris Duke in 1996. DDCF Trust was formed as a trust under the laws of the State of New York and was exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). On February 11, 2019, DDCF Trust completed the transfer of all its assets to DDCF and by letter dated February 15, 2019, DDCF Trust notified the Internal Revenue Service ("IRS") of its intent to terminate its private foundation status. DDCF Trust filed its final IRS Form 990-PF for the short tax year beginning January 1, 2019 and ending February 11, 2019.

The mission of DDCF, which is identical to that of the original DDCF Trust, is to improve the quality of people's lives through grants supporting the performing arts, environmental conservation, medical research and child well-being, and through the preservation of the cultural and environmental legacy of Doris Duke's properties. The mission and strategy of DDCF are guided by Doris Duke's Last Will and Testament, which reflects the interests she pursued during her life. Doris Duke bequeathed DDCF Trust significant resources to support those interests in addition to a legacy of properties and collections. Further, DDCF supports three operating foundations that own Doris Duke's former properties in New Jersey, Hawaii, and Rhode Island, and a fourth that provides services to the other foundations.

The Doris Duke Foundation which was established in Delaware in 1934 by Doris Duke during her lifetime, the DDCF Trust, DDCF, and three operating foundations, which were established through a Plan of Reorganization, effectuated in January 1999, are collectively referred to as the "Foundation." The following summarizes the entities which, in addition to DDCF, comprise the Foundation.

Duke Farms Foundation

Duke Farms Foundation ("DFF") was incorporated under the laws of the State of New York for the purpose of receiving title to real property located in Somerville, Hillsborough, Raritan, and Readington, New Jersey (the Readington property was recorded as public open space in 2018). The property comprises approximately 2,700 acres of landscapes, trails, lakes, farms, buildings and supporting infrastructure. It is used for public recreation and learning, environmental research, agriculture and horticultural. The DFF Board of Trustees approved a resolution to develop a master plan to fulfill DFF's mission of environmental stewardship in 2006. The plan led to the restoration of the property, completed in 2012, consistent with sound environmental practices, to serve as a resource for public education and enjoyment.

DFF is exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code and qualifies as a private operating foundation described in Section 4942(j)(3) of the Code.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

Doris Duke Foundation for Islamic Art

Doris Duke Foundation for Islamic Art (“DDFIA”) was incorporated under the laws of the State of New York for the purpose of receiving title to real and personal property located in Honolulu, Hawaii known as Shangri La, a former residence of Doris Duke which houses her collection of Islamic art. In May 2017, DDFIA received an absolute charter as a museum from the Board of Regents of the State of New York. It is a museum for learning about the global cultures of Islamic art and design through exhibitions, digital and educational initiatives, public tours and programs, and community partnerships. DDFIA also awards grants to advance relationships and increase understanding between Muslim and non-Muslim communities for mutual well-being.

DDFIA is exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code and qualifies as a private operating foundation, described in Section 4942(j)(3) of the Code.

Doris Duke Management Foundation

Doris Duke Management Foundation (“DDMF”) was incorporated under the laws of the State of New York for the purpose of creating a centralized source of personnel to provide various services, including management, clerical, financial, and operational services, to the Foundation. DDMF also serves as a centralized source of certain facilities and equipment, both shared and separate.

DDMF is exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code and it qualifies as a private operating foundation, described in Section 4942(j)(3) of the Code.

All appropriate expenses are assigned to each foundation pursuant to an Operating Agreement created at the inception of DDMF for the services performed by DDMF on behalf of each foundation.

Doris Duke Foundation

Doris Duke Foundation (“DDF”) is a private grant-making entity, organized under the laws of the State of Delaware in 1934, exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code.

NOTE 2 - SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The accompanying consolidated financial statements are presented on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”). All material interorganizational balances and transactions have been eliminated in preparing the accompanying consolidated financial statements.

The Foundation’s net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed stipulations. At December 31, 2024 and 2023, the net assets of the Foundation represent resources that are not subject to donor-imposed stipulations and, therefore, are available for the general operations of the Foundation.

In the event the Foundation receives contributions or other assets which are restricted in nature due to specific donor time or use restrictions, such resources would be classified as net assets with donor restrictions.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant management estimates and assumptions relate to the valuation of non-exchange traded alternative investments; the determination of the Foundation's post-retirement health benefit obligation; the fair value assigned to its interest rate swap agreement; and, its remainderman interest under split-interest agreements. Actual results could differ from those estimates.

Fair Value Measurements

The Financial Accounting Standards Board issued Accounting Standards Codification Topic 820, which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The standard provides a consistent definition of fair value, which focuses on an exit price between market participants in an orderly transaction. The standard also prioritizes, within the measurement of fair value, the use of market-based information over entity-specific information and establishes a three-level hierarchy for fair value measurements based on the transparency of information used in the valuation of an asset or liability as of the measurement date.

Assets and liabilities, subject to the standard, measured and reported at fair value are classified and disclosed in one of the following categories:

- Level 1 - Quoted prices available in active markets for identical assets or liabilities as of the measurement date. A quoted price for an identical asset or liability in an active market provides the most reliable fair value measurement because it is directly observable to the market.
- Level 2 - Pricing inputs other than quoted prices in active markets, which are either directly or indirectly observable as of the measurement date. The nature of these securities includes investments for which quoted prices are available but traded less frequently and investments that are fair valued using other securities, the parameters of which can be directly observed.
- Level 3 - Securities that have little to no pricing observability as of the measurement date. These securities are measured using management's best estimate of fair value, where the inputs into the determination of fair value are not observable and require significant management judgment or estimation.

Inputs are used in applying the various valuation techniques and broadly refer to the assumptions that market participants use to make valuation decisions, including assumptions about risk. Inputs may include price information, volatility statistics, specific and broad credit data, liquidity statistics, and other factors. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. However, the determination of what constitutes "observable" requires significant judgment by an entity. The Foundation considers observable data to be that market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

The categorization of a financial instrument within the fair value hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to the Foundation's perceived risk of that instrument.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
December 31, 2024 and 2023

Valuation of Investments

Investments whose values are based on quoted market prices in active markets and, therefore, are classified within Level 1, include actively listed equities, certain U.S. government and sovereign obligations, and certain money market securities. The Foundation does not adjust the quoted price for such instruments, even in situations where the Foundation holds a large position and a sale could reasonably impact the quoted price.

Investments that trade in markets that are not considered to be active, but are valued based on quoted market prices, dealer quotations or alternative pricing sources supported by observable inputs are classified within Level 2. These include certain U.S. government and sovereign obligations, not included in Level 1, most government agency securities, investment-grade corporate bonds, certain mortgage products, certain bank loans and bridge loans, commingled funds, less liquid listed equities, state, municipal and provincial obligations, most physical commodities and certain loan commitments. As Level 2 investments include positions that are not traded in active markets and/or are subject to transfer restrictions, valuations may be adjusted to reflect illiquidity and/or non-transferability, which are generally based on available market information.

Investments classified within Level 3 have significant unobservable inputs, as they trade infrequently or not at all. Level 3 instruments include certain private equity and real estate investments, certain bank loans and bridge loans, less liquid corporate debt securities (including distressed debt instruments), collateralized debt obligations, and less liquid mortgage securities (backed by either commercial or residential real estate). When observable prices are not available for these securities, the Foundation uses one or more valuation techniques (e.g., the market approach, the income approach or the cost approach) for which sufficient and reliable data is available. Within Level 3, the use of the market approach generally consists of using comparable market transactions, while the use of the income approach generally consists of the net present value of estimated future cash flows, adjusted, as appropriate, for liquidity, credit, market and/or other risk factors.

The inputs used by the Foundation in estimating the value of Level 3 investments include the original transaction price, recent transactions for the same or similar instruments, completed or pending third-party transactions in the underlying investment or comparable issuers, subsequent rounds of financing, recapitalizations and other transactions across the capital structure, offerings in the equity or debt capital markets, and changes in financial ratios or cash flows. Level 3 investments may also be adjusted to reflect illiquidity and/or non-transferability, with the amount of such discount estimated by the Foundation in the absence of market information. The fair value measurement of Level 3 investments does not include transaction costs that may have been capitalized as part of the security's cost basis. Assumptions used by the Foundation, due to the lack of observable inputs, may significantly impact the resulting fair value for certain assets categorized as Level 3 and, therefore, the Foundation's changes in net assets for the respective reporting period. As of December 31, 2024 and 2023, the Foundation did not hold any financial instruments that were included in Level 3.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
December 31, 2024 and 2023

Concentrations of Credit Risk

Financial instruments which potentially subject the Foundation to concentrations of credit risk consist of cash and cash equivalents, equity and fixed-income securities and non-exchange traded alternative investments. The Foundation maintains its cash and cash equivalents in various bank deposit accounts which, at times, may exceed federally insured limits. The Foundation's cash accounts are placed with high credit quality financial institutions. The Foundation has not experienced, nor does it anticipate, any losses with respect to such accounts. The Foundation has a significant investment in equities, bonds, and alternative investments, both marketable and non-marketable, and is therefore subject to concentrations of credit risk. Investment decisions are made by the DDCF Investment Committee of the Board of Trustees in conformity with the investment strategy approved by and under the direction of the Foundation's Board of Trustees, in consultation with management and independent investment managers engaged by the Foundation.

Property and Equipment

Property and equipment are stated at cost, or at appraised values if received from the Estate of Doris Duke. Property and equipment, with the exception of collections, are capitalized and depreciated on the straight-line basis over the estimated useful lives of the respective assets, which range from three to 30 years. Leasehold improvements are amortized on the straight-line basis over the life of the lease to which they pertain or their estimated useful life, whichever is shorter. The Foundation capitalizes computers and related equipment with a unit price of \$5,000 or greater and property and other equipment costing more than \$2,500 with useful lives greater than three years.

Leases

The Foundation determines if an arrangement is a lease at inception of the contract. Right-of-use ("ROU") assets represent the Foundation's right to use the underlying assets for the lease term and lease liabilities represent the Foundation's obligation to make lease payments arising from the leases. ROU assets and lease liabilities are recognized at the commencement date of the lease based on the present value of lease payments over the lease term. The Foundation uses an estimated incremental borrowing rate, which is derived from information available at the lease commencement date, in determining the present value of lease payments.

The Foundation's operating lease is for real estate for its programmatic and administrative functions. The real estate lease agreement has an initial term of 10 years. The Foundation does not record leases with an initial term of 12 months or less ("short-term leases") on its consolidated balance sheet.

Beneficial Interest in Trusts Held by Others

In accordance with Doris Duke's Last Will and Testament, DDCF is the remainderman beneficiary of several split-interest agreements, specifically, irrevocable charitable remainder annuity trusts held by others. The Foundation initially valued these deferred gifts at the fair value of the underlying investments which are then discounted to reflect the Foundation's remainderman interest upon death of the respective life beneficiaries. Published IRS discount rates are employed to determine the net present value of both contributions and liabilities pertaining to these split-interest agreements. Annually, DDCF revalues its remainderman interest in these split-interest agreements and reflects this change in value in its consolidated statement of activities.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

The following table summarizes the changes in the Foundation's beneficial interest in trusts held by others for the years ended December 31, 2024 and 2023:

	2024	2023
Balance, beginning of year	\$ 5,475,346	\$ 4,527,151
Change in fair value of beneficial interest	997,822	948,195
Balance, end of year	<u>\$ 6,473,168</u>	<u>\$ 5,475,346</u>

Grants

Unconditional grant awards by the Foundation to recipients are recorded as an expense and a liability when approved by the Board and the grantee has been selected and notified and any barriers to entitlement on the part of the respective grantee have been satisfied. Such grant commitments are often made to a recipient over multiple fiscal years and, therefore, are recognized and measured at the present value of the expected amounts to be paid. The present value discount is determined when the grant is initially recognized using an appropriate discount rate which is not subsequently revised. The Foundation amortizes grant discounts, which are recorded as additional grant expense, over the payment period of the respective grant using the effective-interest method. Rescinded and refunded grants are recorded as a reduction to grant expense.

Functional Allocation of Expenses

The costs of operating the Foundation have been allocated among program-related and administrative expenses. Program-related expenses pertain principally to the general grant-making activities of the Foundation, such as reviewing proposals and awarding, monitoring, and evaluating grants. Administrative expenses include all other non-program-related expenses of the Foundation.

Consolidated Statement of Cash Flows

For purposes of preparing the consolidated statement of cash flows, the Foundation considers investments with original maturities of three months or less at the time of purchase and all investments in money market funds, with immediate liquidity, to be cash equivalents. Short-term investments held by investment managers as part of the Foundation's long-term investment strategy are, however, classified as investments. At December 31, 2024 and 2023, the Foundation had \$58,507,298 and \$33,627,805, respectively, in money market funds which have been classified as cash equivalents.

Financial Instruments

The carrying amount of the Foundation's financial instruments approximate fair value.

Subsequent Events

The Foundation evaluated its December 31, 2024 consolidated financial statements for subsequent events through June 11, 2025, the date the consolidated financial statements were issued. Except as noted below, the Foundation is not aware of any subsequent events which would require recognition or disclosure in the accompanying consolidated financial statements.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

On April 8, 2025, the Foundation requested a drawdown of \$9,000,000 from its uncommitted line of credit with Northern Trust and on May 5, 2025 requested a drawdown of \$12,000,000 from its committed line of credit with Truist on a short-term basis as a prudent way to ensure continued liquidity for its monthly operating and programmatic needs.

NOTE 3 - INVESTMENTS

Investments at December 31, 2024 and 2023 consist of the following:

	2024		2023	
	Cost	Fair Value	Cost	Fair Value
Absolute return	\$ 342,536,805	\$ 493,987,378	\$ 312,197,930	\$ 428,776,937
Fixed income	137,504,297	142,442,325	103,592,987	109,144,028
Private markets	685,802,964	969,394,234	662,209,003	945,733,680
Public long-only-equity	219,599,079	531,086,150	325,824,647	582,216,730
Other	185,327	210,633	216,185	325,287
Subtotal	1,385,628,472	2,137,120,720	1,404,040,752	2,066,196,662
Interest, dividends and other receivables, net	1,971,971	1,971,971	1,180,679	1,180,679
Due to brokers	(87,101,844)	(87,101,844)	(71,651,226)	(71,651,226)
Due from brokers	96,142,460	96,142,460	113,173,086	113,173,086
Pending investment purchase	325,688	325,688	-	-
Total	<u>\$1,396,966,747</u>	<u>\$2,148,458,995</u>	<u>\$1,446,743,291</u>	<u>\$2,108,899,201</u>

Private-market investments at December 31, 2024 and 2023 consist of the following:

	2024			2023		
	Number of Funds	Cost	Fair Value	Number of Funds	Cost	Fair Value
Buyout	30	\$136,714,041	\$155,757,921	30	\$130,988,821	\$154,171,722
Real assets	25	67,603,704	52,735,435	20	63,783,295	52,949,850
Venture capital	162	439,252,864	715,149,818	148	426,653,124	693,656,448
Other	10	42,232,355	45,751,060	10	40,783,763	44,955,660
Total private market investments	<u>227</u>	<u>\$685,802,964</u>	<u>\$969,394,234</u>	<u>208</u>	<u>\$662,209,003</u>	<u>\$945,733,680</u>

Absolute Return managers may be both long and short in various markets and instruments, such as stocks, bonds, real estate, commodities and currencies at lower risk, typically using a combination of leverage, short sales, hedging with derivatives, arbitrage and some private investments. Within the broader Absolute Return category, the portfolio may invest in managers with an Equity Long/Short strategy, a Multi-Strategy mandate, or Credit Opportunity strategy.

Fixed-income investments represent the broad U.S. bond market, including government, corporate, treasury, and mortgage-backed securities.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

Public Long-Only-Equity is the asset class that represents the portfolio's investment in managers who purchase exchange-traded equity and equity-like securities of public companies. Within this asset class, there are sub-asset classes that include U.S. Equity, Global Equity and Emerging Markets Equity.

Amounts reflected as pending investment purchase reflect cash disbursed to an investment fund that has not yet been credited to the Foundation's capital account as of December 31, 2024. This purchase settled in 2025.

Cash and cash equivalents include short-term investments. Cash and cash equivalents held by investment managers, as part of the long-term investment strategy of the Foundation, have been classified into the investment categories in which they are intended to ultimately be invested and amounted to \$55,824,191 and \$30,357,240 at December 31, 2024 and 2023, respectively.

Because of the uncertainty associated with the valuations of certain private-market investments, which are not readily marketable or do not have quoted market prices, the carrying values of such investments could differ had a ready market for such investments existed. Such difference could be material.

The following table summarizes investments within the fair value hierarchy as of December 31, 2024:

	Level 1	Level 2	Level 3	NAV	Total
Absolute return	\$ -	\$ -	\$ -	\$ 493,987,378	\$ 493,987,378
Fixed income	-	142,442,325	-	-	142,442,325
Private markets	-	-	-	969,394,234	969,394,234
Public long-only-equity	5,096	-	-	531,081,054	531,086,150
Other	-	-	-	210,633	210,633
	<u>\$ 5,096</u>	<u>\$ 142,442,325</u>	<u>\$ -</u>	<u>\$ 1,994,673,299</u>	<u>\$ 2,137,120,720</u>

The following table summarizes investments within the fair value hierarchy as of December 31, 2023:

	Level 1	Level 2	Level 3	NAV	Total
Absolute return	\$ -	\$ -	\$ -	\$ 428,776,938	\$ 428,776,938
Fixed income	-	109,144,027	-	-	109,144,027
Private markets	-	-	-	945,733,680	945,733,680
Public long-only-equity	6,092	-	-	582,210,638	582,216,730
Other	-	-	-	325,287	325,287
	<u>\$ 6,092</u>	<u>\$ 109,144,027</u>	<u>\$ -</u>	<u>\$ 1,957,046,543</u>	<u>\$ 2,066,196,662</u>

The Foundation uses net asset value ("NAV"), or its equivalent, to determine the fair value of all the underlying investments which: (a) do not have a readily determinable fair value; and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
December 31, 2024 and 2023

The following table lists such investments reported at fair value using NAV by major asset category at December 31, 2024:

	Number of Funds	NAV in Funds	Remaining Life	Amount of Unfunded Commitments	Timing to Draw Down Commitments	Redemption Terms	Redemption Restrictions
Credit opportunity	9	\$ 244,597,755	N/A	\$ -	N/A	Monthly to annually with 60 to 90 days' notice	Three funds with 25% investor-level gates. Six funds have no investor level gate.
Emerging markets	1	22,825,096	N/A	-	N/A	Annually with 30 to 90 days' notice	One fund has annual liquidity, fully redeemable in 2025.
Global equity	7	317,239,943	N/A	-	N/A	Daily to biennially with 30 to 105 days' notice	One fund can be redeemed bi-annually (every 2 years) upon 105 days' notice and payments are made 50% on the first anniversary and 50% on the following anniversary. One fund with 25% investor-level gate; five funds have no investor-level gates.
Global long/short equity	6	154,736,923	N/A	-	N/A	Monthly to annually with 30 to 90 days' notice	For one fund, we entered a full redemption in 2021 and have been in redemption mode for the 10% investor-level gate. \$424,272 remains receivable as of 12/31/2024. One fund with 25% investor level gate, one fund with 12.5% investor level gate, 3 funds without a gate.
Multi-strategy	4	94,652,700	N/A	-	N/A	Monthly to semi-annually with 5 to 60 days' notice	One fund with 25% investor-level gate; one fund with 50% investor-level gates; two funds have no investor-level gates.
U.S. equity	2	191,016,015	N/A	-	N/A	Quarterly with 30 to 90 days' notice	Two funds have redemptions that are subject to a redemption fee in the first three years (5% in Year 1, 3% in Year 2, 1% in Year 3).
Other	10	45,751,060	Varying through 2032	28,708,540	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Buy-outs	30	155,757,921	Varying through 2040	38,625,628	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Venture capital	162	715,149,818	Varying through 2036	149,867,550	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Real assets	25	52,735,435	Varying through 2036	47,025,114	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Stock	1	210,633	N/A	-	Over the life of the funds	N/A	N/A
	<u>257</u>	<u>\$ 1,994,673,299</u>		<u>\$ 264,226,832</u>			

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
December 31, 2024 and 2023

The following table lists such investments reported at fair value using NAV by major asset category at December 31, 2023:

	Number of Funds	NAV in Funds	Remaining Life	Amount of Unfunded Commitments	Timing to Draw Down Commitments	Redemption Terms	Redemption Restrictions
Credit opportunity	8	\$ 201,193,876	N/A	\$ -	N/A	Monthly to annually with 60 to 90 days' notice	Three funds with 25% investor-level gates; of which a small part of one fund has a 12.5% investor-level gate. Five funds have no investor level gate.
Emerging markets	1	20,257,819	N/A	-	N/A	Annually with 30 to 90 days' notice	One fund has annual liquidity, but it takes 3 years to redeem all amounts due to the 33.33% investor-level gate, one-year lockup, and has a sidepocket for private investments. There is currently a holdback on a redeemed fund.
Global equity	10	406,702,107	N/A	-	N/A	Daily to biennially with 30 to 105 days' notice	One fund can be redeemed bi-annually (every 2 years) upon 105 days' notice and payments are made 50% on the first anniversary and 50% on the following anniversary. Two funds with 25% investor-level gate; one fund with 50% investor-level gates; seven funds have no investor-level gates.
Global long/short equity	6	119,569,563	N/A	-	N/A	Monthly to annually with 30 to 90 days' notice	For one fund, we entered a full redemption in 2021 and have been in redemption mode for the 10% investor-level gate. Another fund has an annual liquidity with no fee and a monthly liquidity with a fee, two funds have a monthly liquidity and no investor-level gate. Small amount is in sidepockets/illiquids.
Multi-strategy	4	108,013,499	N/A	-	N/A	Monthly to semi-annually with 5 to 60 days' notice	One fund with 25% investor-level gate; one fund with 50% investor-level gates; two funds have no investor-level gates.
U.S. equity	2	155,250,712	N/A	-	N/A	Quarterly with 30 to 90 days' notice	Two funds have redemptions that are subject to a redemption fee in the first three years (5% in Year 1, 3% in Year 2, 1% in Year 3).
Other	10	44,955,660	Varying through 2032	32,694,738	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Buy-outs	30	154,171,722	Varying through 2040	51,694,612	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Venture capital	148	693,656,448	Varying through 2036	142,096,349	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Real assets	20	52,949,850	Varying through 2036	41,798,794	Over the life of the funds	Illiquid at the discretion of the General Partners	Illiquid at the discretion of the General Partners
Stock	1	325,287	N/A	-	Over the life of the funds	N/A	N/A
	<u>240</u>	<u>\$ 1,957,046,543</u>		<u>\$ 268,284,493</u>			

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
December 31, 2024 and 2023

NOTE 4 - PROPERTY AND EQUIPMENT, NET

Property and equipment, net, at December 31, 2024 and 2023, consists of the following:

	<u>2024</u>	<u>2023</u>
Land improvements	\$ 35,468,182	\$ 35,241,330
Buildings and improvements	66,151,705	69,319,123
Furniture and equipment	15,323,864	15,902,191
Leasehold improvements	<u>5,310,134</u>	<u>5,310,134</u>
	122,253,885	125,772,778
Less: accumulated depreciation and amortization	<u>(73,597,472)</u>	<u>(74,301,727)</u>
	48,656,413	51,471,051
Land	49,010,680	49,010,680
Construction-in-progress	<u>515,656</u>	<u>810,464</u>
	<u><u>\$ 98,182,749</u></u>	<u><u>\$ 101,292,195</u></u>

Depreciation and amortization expense for the years ended December 31, 2024 and 2023 totaled \$5,082,772 and \$4,848,066, respectively.

Construction-in-progress as of December 31, 2024 and 2023 consists of costs associated with land and building improvements at the Foundation's properties.

NOTE 5 - POST-RETIREMENT HEALTH BENEFIT OBLIGATION

The Foundation provides health benefits to all its full-time employees. Upon retirement, employees may be eligible for continuation of some of these benefits. Amounts are accrued for such benefits during the years in which employees provide services to the Foundation.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

The actuarial present value of the benefit obligation and the amounts recognized in the accompanying consolidated balance sheets as of December 31, 2024 and 2023, are as follows:

	2024	2023
Change in benefit obligation:		
Benefit obligation, beginning of year	\$ 4,804,253	\$ 4,355,504
Service cost	109,011	119,551
Interest cost	225,932	264,324
Plan participants' contributions	66,007	55,509
Actuarial gain	(930,463)	290,365
Benefits paid	<u>(323,249)</u>	<u>(281,000)</u>
Benefit obligation, end of year	<u>\$ 3,951,491</u>	<u>\$ 4,804,253</u>
Change in plan assets:		
Fair value of plan assets, beginning of year	\$ -	\$ -
Employer contributions	257,242	225,491
Plan participants' contributions	66,007	55,509
Benefits paid	<u>(323,249)</u>	<u>(281,000)</u>
Fair value of plan assets, end of year	<u>\$ -</u>	<u>\$ -</u>
Components of accrued benefit cost:		
Funded status	\$ (3,951,491)	\$ (4,804,253)
Unamortized prior service credit	(27,712)	(59,617)
Unamortized net gain	<u>(6,192,454)</u>	<u>(5,708,977)</u>
Accrued benefit cost	<u>\$ (10,171,657)</u>	<u>\$ (10,572,847)</u>
Components of net periodic benefit cost:		
Service cost	\$ 109,011	\$ 119,551
Interest cost	225,932	264,324
Amortization of prior service credit	(36,905)	(36,905)
Amortization of net gain	<u>(446,986)</u>	<u>(469,518)</u>
Net periodic post-retirement benefit cost (credit)	<u>\$ (148,948)</u>	<u>\$ (122,548)</u>

The mortality rates used for the December 31, 2024 and 2023 disclosures are based on the Pri.H-2012 Mortality Table for annuitants and non-annuitants with projected mortality improvements using scale MP-2021 on a generational basis.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

Future benefit payments to participants, net of employee contributions, are expected to be paid as follows:

Year Ending December 31:

2025	\$ 233,402
2026	260,648
2027	248,152
2028	231,047
2029	230,775
2030-2034	<u>1,321,655</u>
	<u><u>\$ 2,525,679</u></u>

Expected employer contributions to the post-retirement health benefit plan, net of employee contributions, for calendar year 2025 will total \$233,402.

	<u>2024</u>	<u>2023</u>
Assumed pre-65 medical trend rates at December 31:		
Health care cost trend rate assumed for next year	7.75%	7.75%
Rate to which the cost trend rate is assumed to decline (the ultimate trend rate)	4.04%	4.04%
Year rate reaches the ultimate trend rate	2075	2075
Assumed post-65 medical trend rates at December 31:		
Health care cost trend rate assumed for next year	5.00%	4.60%
Rate to which the cost trend rate is assumed to decline (the ultimate trend rate)	4.04%	4.04%
Year rate reaches the ultimate trend rate	2075	2075
Assumed pre-65 prescription drug trend rates at December 31:		
Health care cost trend rate assumed for next year	8.50%	7.75%
Rate to which the cost trend rate is assumed to decline (the ultimate trend rate)	4.04%	4.04%
Year rate reaches the ultimate trend rate	2075	2075

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

The Foundation does not anticipate applying for the Medicare Part D prescription drug federal subsidy; therefore, the above disclosures do not reflect the impact of Medicare Part D. The Foundation's expense (benefit) expense associated with this plan totaled (\$852,762) and \$448,749 for 2024 and 2023, respectively.

	<u>2024</u>	<u>2023</u>
Amounts recognized in the consolidated balance sheets consist of:		
Accrued benefit liability	\$ 3,951,491	\$ 4,804,253
Amount recognized in net assets without donor restrictions	<u>\$ 6,215,166</u>	<u>\$ 5,768,594</u>
Amounts recognized in net assets without donor restrictions consist of:		
Unamortized prior service credit	\$ 22,712	\$ 59,617
Unamortized actuarial net gain	<u>6,192,454</u>	<u>5,708,977</u>
	<u>\$ 6,215,166</u>	<u>\$ 5,768,594</u>
Amounts expected to be amortized from net assets without donor restrictions next calendar year include:		
Prior service credit	\$ 36,905	\$ 36,905
Net actuarial gain	<u>446,986</u>	<u>469,518</u>
	<u>\$ 483,891</u>	<u>\$ 506,423</u>
Change in unamortized items:		
Prior service credit	\$ -	\$ -
Actuarial gain (loss)	<u>(930,463)</u>	<u>290,365</u>
	<u>\$ (930,463)</u>	<u>\$ 290,365</u>

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
December 31, 2024 and 2023

NOTE 6 - GRANTS PAYABLE, NET

The following summarizes the changes in grants payable during 2024 and 2023:

	2024	2023
Balance, beginning of year:		
DDCF	\$ 43,318,572	\$ 37,569,117
DDF	3,663,016	1,897,217
DDFIA	5,633,386	923,353
Present value discount	(4,191,669)	(3,742,468)
	<u>48,423,305</u>	<u>36,647,219</u>
Grants authorized:		
DDCF	57,326,100	76,370,119
DDF	3,009,222	5,800,000
DDFIA	3,900,000	8,700,000
Present value discount	(1,413,850)	(2,394,672)
	<u>62,821,472</u>	<u>(88,475,447)</u>
Deductions:		
Payments made:		
DDCF	(62,429,255)	(70,620,664)
DDF	(1,631,292)	(4,034,201)
DDFIA	(4,253,636)	(3,989,967)
Amortization of present value discount	796,503	1,945,471
	<u>(67,517,680)</u>	<u>(76,699,361)</u>
Net rescinded grants:		
DDCF	-	-
DDF	-	-
	<u>-</u>	<u>-</u>
Balance, end of year:		
DDCF	38,215,417	43,318,572
DDF	5,040,946	3,663,016
DDFIA	5,279,750	5,633,386
Present value discount	(4,809,016)	(4,191,669)
	<u>\$ 43,727,097</u>	<u>\$ 48,423,305</u>

The Foundation's grant commitments at December 31, 2024 and 2023 have been discounted to present value by applying credit-adjusted interest rate factors of 6.31% and 5.78%, respectively.

In 2024 and 2023, grants in the amount of \$259,448 and \$15,202, respectively, were refunded and netted with grants expense in the accompanying consolidated statements of activities.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
December 31, 2024 and 2023

As of December 31, 2024, the Foundation's Board of Trustees approved certain grants totaling \$18,067,138 for which grantees had not yet been selected and notified. Accordingly, such grants have not been accrued in the accompanying 2024 consolidated financial statements.

Unconditional grants authorized but unpaid at December 31, 2024 are expected to be paid as follows:

Year Ending December 31:

2025	\$ 29,560,313
2026	15,744,300
2027	1,569,000
2028	692,500
2029	597,500
Thereafter	<u>372,500</u>
	48,536,113
Less: present value discount	<u>(4,809,016)</u>
	<u>\$ 43,727,097</u>

NOTE 7 - EXCISE AND INCOME TAXES

Excise and income taxes consist of the following:

	<u>2024</u>	<u>2023</u>
Current excise tax	\$ 2,723,093	\$ 3,407,848
Deferred excise tax	1,241,781	451,103
Federal and state income taxes	<u>585,510</u>	<u>1,000,000</u>
	<u>\$ 4,550,384</u>	<u>\$ 4,858,951</u>

Current excise taxes are computed at a 1.39% excise tax rate on DDCF's net investment income. Current federal and state income taxes are based on unrelated business income derived by the Foundation's pass-through investments. For 2024 federal income tax purposes, the Foundation's federal and state unrelated business income tax provision is \$585,510. The Foundation generates unrelated business income on a multi-state basis and has calculated a tax provision that represents its income tax liability, net of withholding tax refunds received.

The Foundation recorded a deferred tax liability of \$10,445,748 and \$9,203,967, respectively, as of December 31, 2024 and 2023. This deferred tax liability is the result of the unrealized appreciation on the Foundation's investments.

DDCF's deferred excise tax of \$1,241,781 and \$451,103, for 2024 and 2023, respectively, is netted against unrealized gains/losses on the accompanying consolidated statements of activities.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

NOTE 8 - ACCOUNTING FOR UNCERTAIN TAX POSITIONS

The foundations follow guidance that clarifies the accounting for uncertainty in tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This guidance provides that the tax effects from an uncertain tax position can only be recognized in the financial statements if the position is “more-likely-than-not” to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

The foundations are organizations exempt from federal income taxation under §501(c)(3) of the Internal Revenue Code and are private foundations as described in §509(a); although, the foundations are subject to tax on income unrelated to their exempt purposes, unless that income is otherwise excluded by the Code. The foundations have processes presently in place to ensure the maintenance of their tax-exempt status; to identify and report unrelated income; to determine their filing and tax obligations in jurisdictions for which they have nexus; and to identify and evaluate other matters that may be considered tax positions. The foundations have determined that there are no material uncertain tax positions that require recognition or disclosure in the consolidated financial statements as of and for the years ended December 31, 2024 and 2023.

NOTE 9 - RELATED PARTY

Newport Restoration Foundation (“NRF”) was established as a not-for-profit foundation in 1968 in order to preserve and restore historic architecture of the eighteenth and early nineteenth centuries in Newport, Rhode Island. In accordance with the Last Will and Testament of Doris Duke, in 1999, NRF received certain real and personal property located in Newport, Rhode Island, known as Rough Point, and certain real property located in Middletown, Rhode Island, valued at Doris Duke’s date of death at approximately \$22 million. In 2016, the tax-exempt status of NRF was changed from a private foundation to a public charity. Annually, DDCF’s Board of Trustees approves a grant to fund the operations and capital projects, as necessary, of Rough Point. During 2024 and 2023, NRF was awarded \$2,800,000 and \$3,047,680, respectively, from DDCF. The Foundation shares no common board members with NRF and exerts no control over NRF’s operations.

NOTE 10 - LEASES

DDMF leases office space at two locations. The first is located on the 18th and 19th floors of 650 Fifth Avenue, New York, New York. The current lease agreement for this location, in force as of December 31, 2024, was dated December 31, 2014, and commenced on January 1, 2015. The term of this lease is 10 years and eight months, expiring on August 31, 2025. This lease agreement includes a rent abatement and a landlord contribution for qualified renovation expenses.

The second lease, entered into on January 5, 2023, pertains to office space at 444 Madison Avenue, New York, New York. The commencement date is defined in the February 8, 2022 lease agreement between VII 444 Madison Lessee LLC and DDMF, and was communicated via legal notice to be February 16, 2023. The term of this lease is 10 years from the commencement date and includes a rent abatement period of nine months and a landlord contribution for qualified renovation expenses.

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
December 31, 2024 and 2023

As of December 31, 2024 and 2023, the Foundation reported an ROU assets of \$7,727,490 and \$9,368,959, respectively, on its consolidated balance sheets and corresponding operating lease liabilities of \$11,027,648 and \$13,149,024, respectively. These amounts are based on the present value of the remaining minimum rental payments under the existing operating leases. The remaining lease terms for the operating lease at 650 Fifth Avenue and 444 Madison Avenue as of December 31, 2024, are .67 years and 8.16 years, respectively. The discount rate for these operating leases for 650 Fifth Avenue and 444 Madison Avenue are 2.38% and 3.390%, respectively, based on the estimated incremental borrowing rate as of January 1, 2020 and February 1, 2023, respectively.

Future minimum rental commitments due under the operating leases follow:

Year Ending December 31:

2025	\$ 2,145,852
2026	1,379,924
2027	1,379,924
2028	1,464,478
2029	1,481,389
Therefore	<u>4,691,065</u>
 Total lease payments	 12,542,632
 Less: present value discount	 <u>(1,514,984)</u>
 Lease liabilities	 <u>\$ 11,027,648</u>

NOTE 11 - PENSION PLANS

DDMF sponsors a 401(a) profit sharing plan with a 401(k) feature. Employees may elect to have pretax employee contributions made to their accounts not to exceed federal allowable limits. The Foundation is required to make a contribution equal to at least 3% of compensation for all eligible, non-highly compensated employees, and highly compensated employees if desired, regardless of whether an employee makes employee contributions. The Foundation also makes discretionary contributions to the 401(k) plan, which is a non-elective contribution safe harbor 401(k) plan design. Total pension expense under this 401(k) plan for 2024 and 2023 totaled \$2,102,898 and \$1,919,454, respectively. Participants are immediately vested in their employee contributed account balance and in the employer's contribution portion and all earnings thereon.

DDMF also sponsors a Supplemental Employee Retirement Plan (the "Supplemental Plan") to provide certain employees of the Foundation with retirement benefits that are otherwise unavailable from the 401(k) qualified retirement plan established by DDMF. The Supplemental Plan is an unfunded (nonqualified) retirement plan which permits the employer to defer 15% of compensation, at the employee's direction, in excess of the Code's 401(a)(17) limitation for eligible employees. Pension expense relative to the Supplemental Plan totaled \$174,816 and \$139,220 in 2024 and 2023, respectively. The annual limitation used in calculating the 2024 and 2023 pension expense was \$345,000 and \$330,000, respectively. As of December 31, 2024 and 2023, DDMF accrued \$400,262 and \$469,013, respectively, relating to the Supplemental Plan.

In 2006, DDMF adopted a 457(b) deferred compensation plan to provide certain employees of the Foundation with the benefit of additional tax-deferred retirement savings opportunities. The annual 457(b) deferral limitation was \$23,000 and \$22,500 in 2024 and 2023, respectively. This plan is entirely funded by

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

employee salary deferrals. Plan assets and liabilities pertaining to the 457(b) plan have been recognized in other assets and accounts payable and accrued expenses on the accompanying consolidated balance sheets. As of December 31, 2024 and 2023, DDMF accrued \$1,757,299 and \$1,511,645, respectively, relating to the 457(b) deferred compensation plan.

NOTE 12 - BONDS PAYABLE, NET

Doris Duke Charitable Foundation, Inc. Social Bonds, Series 2020 (Taxable)

On July 28, 2020, DDCF issued a \$100 million taxable bond ("Series 2020") to enable grant-making to stabilize and sustain a nonprofit sector facing devastating economic impacts due to COVID-19 and an unprecedented demand for its services magnified by racial injustice. The Series 2020 bonds, underwritten by Morgan Stanley, bear an interest rate of 2.345% with a maturity date of July 1, 2050. The Series 2020 bonds were issued at a discount of \$225,000. The bond discount is being amortized using the straight-line method over the term of the bonds. Amortization of the bond discount totaled \$22,831 for each of the years ended December 31, 2024 and 2023. Deferred bond issue costs totaling \$582,194 have been netted with bonds payable. During fiscal 2024 and 2023, respectively, interest expense related to the Series 2020 bonds totaled \$2,345,000. Payment on the Series 2020 bonds is due in full on July 1, 2050.

New Jersey Economic Development Authority, Economic Development Bonds (Duke Farms Foundation Project) - Series 2016 and 2017

In 2017, the Foundation completed bond repurchase agreements to refinance its New Jersey Economic Development Authority Economic Development Refunding Bonds ("Duke Farms Foundation Project") Series 2009A and 2009B bonds.

On January 19, 2017, the Series 2009B bonds were refinanced through a new issuance of \$24,840,000 of Series 2016 bonds bearing an interest rate of 4.073% with a maturity date of July 1, 2046. The Series 2016 bonds were issued at a discount of \$310,500. The bond discount is being amortized over the term of the bonds. Amortization of the bond discount totaled \$19,594 for each of the years ended December 31, 2024 and 2023. Payment on the Series 2016 bonds is due in full on July 1, 2046. On February 1, 2017, the then outstanding Series 2009A bonds were refinanced through a new issuance of \$30,250,000 of Series 2017 bonds. The interest rate on the Series 2017 variable rate bonds ranged between 4.583% and 5.144% during calendar 2024 and 4.461% and 5.127% during calendar 2023. The DFF interest rate swap agreement related to the Series 2009A bonds was maintained for the Series 2017 bonds. Under the terms of the agreement, DFF agreed to pay Deutsche Bank a fixed rate of interest equal to 2.665% and to receive from Deutsche Bank a payment equal to 68% of the three-month London Interbank Offered Rate which was 1.400% at December 31, 2021. On January 14, 2022, DFF entered into a new interest rate swap agreement relating to its variable rate bond issuance with JP Morgan Chase. Deutsche Bank announced its intent to downsize its swap exposure and offered to novate the DFF swap. The terms of the agreement remain consistent and it expires coincident with the maturity of the bonds on July 1, 2048. See below for additional details.

In conjunction with the initial bond financing, DDCF received underlying ratings of "AAA" from Standard & Poor's and "AAA" from Moody's.

The Foundation pays interest only on amounts borrowed until July 1, 2048 ("Series 2017") and July 1, 2046 ("Series 2016"), at which time the bonds are payable in full. During fiscal 2024, interest expense relating to the Series 2016 and Series 2017 bonds, including interest rate swap payments, totaled \$2,202,589. During fiscal 2023, interest expense relating to the Series 2016 and Series 2017 bonds, including interest rate swap payments, totaled \$2,230,280.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

Deferred bond issue costs pertaining to both the 2017 and 2016 bonds totaling \$662,709 are netted with bonds payable.

As described above, DFF entered into an interest rate swap agreement relating to its variable rate bond issuance, wherein DFF agreed to pay the counterparty ("JP Morgan Chase") a fixed interest rate and the counterparty agreed to pay DFF a variable interest rate intended to approximate the variable rate on DFF's bonds. DFF's swap is considered a Level 2 financial instrument within the fair value hierarchy. The fair value of the swap, as described above, is based upon the expected future cash flows discounted at a current market rate.

As of and for the years ended December 31, 2024 and 2023, amounts included within the accompanying consolidated financial statements relating to the interest rate swap agreement are as follows:

Fair Value at December 31, 2024	Fair Value at December 31, 2023	Consolidated Balance Sheets Location	Change in Value of Interest Rate Swap Agreement for the Year Ended December 31, 2024	Change in Value of Interest Rate Swap Agreement for the Year Ended December 31, 2023	Consolidated Statements of Activities Location	Level within the Fair Value Hierarchy
\$ 1,053,777	\$ (926,958)	Interest rate swap agreement assets/(liabilities)	\$ (1,980,735)	\$ (472,729)	Change in value of interest rate swap agreement	Level 2

NOTE 13 - LINE OF CREDIT AND PROGRAM-RELATED INVESTMENTS

On May 5, 2015, the Foundation signed a credit agreement extending a line of credit to The Nature Conservancy of up to a maximum principal amount of \$20,000,000. This credit agreement qualifies as a program-related investment, as defined in Section 4944(c) of the Code. The original maturity date for this agreement was five years from its effective date (on or before May 5, 2020). In February 2018, a one-year extension of the maturity date (until May 5, 2021) was approved and in November 2018, an additional 32-month extension of the maturity date (until December 31, 2023) was approved. On December 28, 2023, The Nature Conservancy repaid the outstanding balance of \$19,366,000.

On November 30, 2020, the Foundation signed a loan agreement with Artspace Projects, Inc. in the amount of \$2,500,000 bearing an interest rate of 1% over five years. This loan qualifies as a program-related investment, as defined in Section 4944(c) of the Code. The maturity date for this loan is November 30, 2025. As of December 31, 2024, there was an outstanding balance of \$2,500,000 on this loan.

On August 18, 2022, the Foundation signed an agreement to increase its existing committed credit line with The Northern Trust Company, from the current \$40,000,000 limit to a \$100,000,000 limit. There was no financial cost to this uncommitted line of credit or to increasing this limit. The Foundation also signed an agreement to acquire a committed line of credit with a \$50,000,000 limit, from Truist Bank. There was a 10 bps (0.10%) origination fee to acquire this committed line of credit. On November 30, 2023, the Foundation requested a drawdown of \$30,000,000 from its uncommitted Line of Credit with Northern Trust on a short-term basis as a prudent way to ensure continued liquidity for its year-end operating and funding needs. Amounts drawn under this line of credit were repaid in full during 2024.

Doris Duke Charitable Foundation, Inc. and Related Entities

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

NOTE 14 - FUNCTIONAL EXPENSES

The Foundation provides for programs to improve the quality of people's lives through grants supporting the performing arts, environmental conservation, medical research and child well-being, and through preservation of the cultural and environmental legacy of Doris Duke's properties. Expenses that can be identified with a specific program are charged directly. Other expenses that are common to programs and supporting activities are allocated by applying various statistical bases. Expenses related to providing these services consist of the following:

	2024		
	Program Activities	Supporting Activities	Total
Grants, net	\$ 62,236,209	\$ -	\$ 62,236,209
Salaries, benefits and payroll taxes	17,047,481	4,725,329	21,772,810
Legal fees	195,723	42,355	238,078
Accounting and tax fees	280,803	151,277	432,080
Outsourced services	8,774,651	2,806,138	11,580,789
Depreciation and amortization	4,736,556	388,641	5,125,197
Occupancy	1,622,935	844,758	2,467,693
Travel, conferences and meetings	1,493,036	460,202	1,953,238
Printing and publications	127,978	34,810	162,788
Bond interest	4,547,589	-	4,547,589
Other	2,635,652	864,586	3,500,238
	<u>\$ 103,698,613</u>	<u>\$ 10,318,096</u>	<u>\$ 114,016,709</u>
	2023		
	Program Activities	Supporting Activities	Total
Grants, net	\$ 90,670,717	\$ -	\$ 90,670,717
Salaries, benefits and payroll taxes	18,024,368	3,953,575	21,977,943
Legal fees	160,801	2,790	163,591
Accounting and tax fees	276,381	136,721	413,102
Outsourced services	7,387,764	2,268,044	9,655,808
Depreciation and amortization	4,664,804	225,687	4,890,491
Occupancy	1,545,254	747,398	2,292,652
Travel, conferences and meetings	1,851,214	484,537	2,335,751
Printing and publications	134,169	12,552	146,721
Bond interest	4,575,280	-	4,575,280
Other	2,149,860	664,295	2,814,155
	<u>\$ 131,440,612</u>	<u>\$ 8,495,599</u>	<u>\$ 139,936,211</u>

Doris Duke Charitable Foundation, Inc. and Related Entities
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

December 31, 2024 and 2023

NOTE 15 - AVAILABILITY AND LIQUIDITY OF FINANCIAL ASSETS

The Foundation's financial assets available within one year of December 31, 2024 and 2023 to meet general expenditures include:

	2024	2023
Cash and cash equivalents	\$ 66,522,271	\$ 67,027,627
Interest and dividends receivable	1,971,971	1,180,679
Absolute return and public long-only equity funds	930,606,042	841,037,541
Fixed income securities	142,442,325	109,144,028
	<u>\$1,141,542,609</u>	<u>\$1,018,389,875</u>
Available financial assets		

The Foundation endeavors to structure its financial assets to be available and liquid as its general expenditures, liabilities, and other obligations become due. In addition to the liquid assets presented above, there are likely to be additional components of the Foundation's investments that may be available and liquid within one year. These components include return of capital from both private equity and real estate holdings. The Foundation's Investment Committee reviews and evaluates the liquidity of the investment portfolio on a quarterly basis. Additionally, as further discussed in footnote 13, the Foundation has available two lines of credit that it can draw upon to supplement existing cash flows should it become necessary.

SUPPLEMENTARY INFORMATION

Doris Duke Charitable Foundation, Inc. and Related Entities

SCHEDULE 1 - CONSOLIDATING BALANCE SHEET INFORMATION

December 31, 2024

	Doris Duke Charitable Foundation	Doris Duke Foundation	Duke Farms Foundation	Doris Duke Management Foundation	Doris Duke Foundation for Islamic Art	Subtotal	Elimination Entries	Total
ASSETS								
Cash and cash equivalents	\$ 66,286,540	\$ 251,717	\$ (11,440)	\$ (73,715)	\$ 69,169	\$ 66,522,271	\$ -	\$ 66,522,271
Prepaid expenses and other receivables	7,342	8,440,947	321,079	607,144	5,811,373	15,187,885	(14,679,470)	508,415
Other assets	354,948	13,062	-	1,757,299	-	2,125,309	-	2,125,309
Investments	2,144,435,789	4,023,206	-	-	-	2,148,458,995	-	2,148,458,995
Program-related investments	2,500,000	-	-	-	-	2,500,000	-	2,500,000
Beneficial interest in trusts held by others	6,473,168	-	-	-	-	6,473,168	-	6,473,168
Due from related entities	-	(98,437)	-	4,261,305	1,562	4,164,430	(4,164,430)	-
Interest rate swap agreement	-	-	1,053,777	-	-	1,053,777	-	1,053,777
Right-of-use assets	-	-	-	7,727,490	-	7,727,490	-	7,727,490
Property and equipment, net	-	-	57,262,347	6,185,270	34,735,132	98,182,749	-	98,182,749
Total assets	\$ 2,220,057,787	\$ 12,630,495	\$ 58,625,763	\$ 20,464,793	\$ 40,617,236	\$ 2,352,396,074	\$ (18,843,900)	\$ 2,333,552,174
LIABILITIES AND NET ASSETS								
Liabilities								
Accounts payable and accrued expenses	\$ 7,545,622	\$ 177,817	\$ 825,164	\$ 4,573,308	\$ 610,382	\$ 13,732,293	\$ -	\$ 13,732,293
Line of credit	-	-	-	-	-	-	-	-
Grants payable, net	48,838,904	4,806,139	-	-	4,761,524	58,406,567	(14,679,470)	43,727,097
Due to related entities	4,258,501	4,367	-	(100,000)	1,562	4,164,430	(4,164,430)	-
Deferred federal and state excise taxes payable	10,445,748	-	-	-	-	10,445,748	-	10,445,748
Post-retirement health benefit obligation	-	-	2,007,043	1,284,123	660,325	3,951,491	-	3,951,491
Lease liabilities	-	-	-	11,027,648	-	11,027,648	-	11,027,648
Interest rate swap agreement	-	-	-	-	-	-	-	-
Bonds payable, net	99,417,806	-	54,427,291	-	-	153,845,097	-	153,845,097
Total liabilities	170,506,581	4,988,323	57,259,498	16,785,079	6,033,793	255,573,274	(18,843,900)	236,729,374
Net assets - without donor restrictions	2,049,551,206	7,642,172	1,366,265	3,679,714	34,583,443	2,096,822,800	-	2,096,822,800
Total liabilities and net assets	\$ 2,220,057,787	\$ 12,630,495	\$ 58,625,763	\$ 20,464,793	\$ 40,617,236	\$ 2,352,396,074	\$ (18,843,900)	\$ 2,333,552,174

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

Doris Duke Charitable Foundation, Inc. and Related Entities

SCHEDULE 2 - CONSOLIDATING BALANCE SHEET INFORMATION

December 31, 2023

	Doris Duke Charitable Foundation	Doris Duke Foundation	Duke Farms Foundation	Doris Duke Management Foundation	Doris Duke Foundation for Islamic Art	Subtotal	Elimination Entries	Total
ASSETS								
Cash and cash equivalents	\$ 66,801,090	\$ 155,510	\$ (3,522)	\$ 1,294	\$ 73,255	\$ 67,027,627	\$ -	\$ 67,027,627
Prepaid expenses and other receivables	228,088	7,405,342	517,267	463,363	6,257,492	14,871,552	(14,176,505)	695,047
Other assets	354,950	13,062	-	1,511,646	-	1,879,658	-	1,879,658
Investments	2,104,714,819	4,184,382	-	-	-	2,108,899,201	-	2,108,899,201
Program-related investments	2,500,000	-	-	-	-	2,500,000	-	2,500,000
Beneficial interest in trusts held by others	5,475,346	-	-	-	-	5,475,346	-	5,475,346
Due from related entities	-	-	-	4,426,481	-	4,426,481	(4,426,481)	-
Right-of-use assets	-	-	-	9,368,959	-	9,368,959	-	9,368,959
Property and equipment, net	-	-	59,331,649	6,762,334	35,198,212	101,292,195	-	101,292,195
Total assets	\$ 2,180,074,293	\$ 11,758,296	\$ 59,845,394	\$ 22,534,077	\$ 41,528,959	\$ 2,315,741,019	\$ (18,602,986)	\$ 2,297,138,033
LIABILITIES AND NET ASSETS								
Liabilities								
Accounts payable and accrued expenses	\$ 4,183,132	\$ 90,295	\$ 1,026,899	\$ 4,183,278	\$ 522,999	\$ 10,006,603	\$ -	\$ 10,006,603
Line of credit	30,000,000	-	-	-	-	30,000,000	-	30,000,000
Grants payable, net	53,888,196	3,601,385	-	-	5,110,229	62,599,810	(14,176,505)	48,423,305
Due to related entities	4,424,849	1,632	-	-	-	4,426,481	(4,426,481)	-
Deferred federal and state excise taxes payable	9,203,967	-	-	-	-	9,203,967	-	9,203,967
Post-retirement health benefit obligation	-	-	2,380,497	1,522,061	901,695	4,804,253	-	4,804,253
Lease liabilities	-	-	-	13,149,024	-	13,149,024	-	13,149,024
Interest rate swap agreement	-	-	926,958	-	-	926,958	-	926,958
Bonds payable, net	99,394,974	-	54,397,157	-	-	153,792,131	-	153,792,131
Total liabilities	201,095,118	3,693,312	58,731,511	18,854,363	6,534,923	288,909,227	(18,602,986)	270,306,241
Net assets - without donor restrictions	1,978,979,175	8,064,984	1,113,883	3,679,714	34,994,036	2,026,831,792	-	2,026,831,792
Total liabilities and net assets	\$ 2,180,074,293	\$ 11,758,296	\$ 59,845,394	\$ 22,534,077	\$ 41,528,959	\$ 2,315,741,019	\$ (18,602,986)	\$ 2,297,138,033

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

Doris Duke Charitable Foundation, Inc. and Related Entities

SCHEDULE 3 - CONSOLIDATING SCHEDULE OF ACTIVITIES INFORMATION

Year ended December 31, 2024

	Doris Duke Charitable Foundation	Doris Duke Foundation	Duke Farms Foundation	Doris Duke Management Foundation	Doris Duke Foundation for Islamic Art	Subtotal	Elimination Entries	Total
Revenues and support								
Investment income:								
Dividends	\$ 148,675	\$ -	\$ -	\$ -	\$ -	\$ 148,675	\$ -	\$ 148,675
Interest	11,137,479	-	-	-	-	11,137,479	-	11,137,479
Net realized gains	90,434,093	172,526	-	-	-	90,606,619	-	90,606,619
Unrealized gains, net	87,802,891	167,171	-	-	-	87,970,062	-	87,970,062
DDCF-DDF investment income allocation	(21,206)	21,206	-	-	-	-	-	-
	189,501,932	360,903	-	-	-	189,862,835	-	189,862,835
Less:								
Investment expenses	(5,986,232)	(22,080)	-	-	-	(6,008,312)	-	(6,008,312)
Provision for federal and state excise taxes	(3,452,811)	(10,000)	160,594	(22,800)	-	(3,325,017)	-	(3,325,017)
Net investment income (loss)	180,062,889	328,823	160,594	(22,800)	-	180,529,506	-	180,529,506
Change in value of beneficial interest in trusts held by others	997,822	-	-	-	-	997,822	-	997,822
Contributions from related entities	-	3,300,000	16,259,363	-	12,263,059	31,822,422	(31,822,422)	-
Management fees	-	-	-	25,186,810	-	25,186,810	(25,186,810)	-
Other revenues	25,000	-	439,202	(25,773)	61,225	499,654	-	499,654
Change in value of interest rate swap agreement	-	-	1,980,735	-	-	1,980,735	-	1,980,735
Total revenues and support	181,085,711	3,628,823	18,839,894	25,138,237	12,324,284	241,016,949	(57,009,232)	184,007,717
Expenses								
Grants, net	86,851,416	3,448,153	-	-	3,759,062	94,058,631	(31,822,422)	62,236,209
Program	3,671,165	482,488	15,334,321	14,820,141	7,154,289	41,462,404	-	41,462,404
Administration	-	-	-	10,318,096	-	10,318,096	-	10,318,096
Management fees	19,991,099	120,994	3,253,191	-	1,821,526	25,186,810	(25,186,810)	-
Total expenses	110,513,680	4,051,635	18,587,512	25,138,237	12,734,877	171,025,941	(57,009,232)	114,016,709
CHANGE IN NET ASSETS	70,572,031	(422,812)	252,382	-	(410,593)	69,991,008	-	69,991,008
Net assets - without donor restrictions, beginning of year	1,978,979,175	8,064,984	1,113,883	3,679,714	34,994,036	2,026,831,792	-	2,026,831,792
Net assets - without donor restrictions, end of year	<u>\$ 2,049,551,206</u>	<u>\$ 7,642,172</u>	<u>\$ 1,366,265</u>	<u>\$ 3,679,714</u>	<u>\$ 34,583,443</u>	<u>\$ 2,096,822,800</u>	<u>\$ -</u>	<u>\$ 2,096,822,800</u>

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

Doris Duke Charitable Foundation, Inc. and Related Entities

SCHEDULE 4 - CONSOLIDATING SCHEDULE OF ACTIVITIES INFORMATION

Year ended December 31, 2023

	Doris Duke Charitable Foundation	Doris Duke Foundation	Duke Farms Foundation	Doris Duke Management Foundation	Doris Duke Foundation for Islamic Art	Subtotal	Elimination Entries	Total
Revenues and support								
Investment income:								
Dividends	\$ 1,078,487	\$ -	\$ -	\$ -	\$ -	\$ 1,078,487	\$ -	\$ 1,078,487
Interest	7,581,727	-	-	-	-	7,581,727	-	7,581,727
Net realized gains	141,575,108	276,674	-	-	-	141,851,782	-	141,851,782
Unrealized gains, net	31,941,988	65,911	-	-	-	32,007,899	-	32,007,899
DDCF-DDF investment income allocation	(16,951)	16,951	-	-	-	-	-	-
	182,160,359	359,536	-	-	-	182,519,895	-	182,519,895
Less:								
Investment expenses	(6,135,893)	(23,399)	-	-	-	(6,159,292)	-	(6,159,292)
Provision for federal and state excise taxes	(4,407,848)	(3,500)	(5,000)	-	-	(4,416,348)	-	(4,416,348)
Net investment income (loss)	171,616,618	332,637	(5,000)	-	-	171,944,255	-	171,944,255
Change in value of beneficial interest in trusts held by others	948,195	-	-	-	-	948,195	-	948,195
Contributions from related entities	-	3,300,000	16,043,749	-	17,224,548	36,568,297	(36,568,297)	-
Management fees	-	-	-	21,349,025	-	21,349,025	(21,349,025)	-
Other revenues	265,484	-	640,238	300	905	906,927	-	906,927
Change in value of interest rate swap agreement	-	-	472,729	-	-	472,729	-	472,729
Total revenues and support	172,830,297	3,632,637	17,151,716	21,349,325	17,225,453	232,189,428	(57,917,322)	174,272,106
Expenses								
Grants, net	113,513,480	5,480,849	-	-	8,244,685	127,239,014	(36,568,297)	90,670,717
Program	3,702,320	361,831	16,482,413	12,853,726	7,369,605	40,769,895	-	40,769,895
Administration	-	-	-	8,495,599	-	8,495,599	-	8,495,599
Management fees	17,094,985	105,354	2,603,502	-	1,545,184	21,349,025	(21,349,025)	-
Total expenses	134,310,785	5,948,034	19,085,915	21,349,325	17,159,474	197,853,533	(57,917,322)	139,936,211
CHANGE IN NET ASSETS	38,519,512	(2,315,397)	(1,934,199)	-	65,979	34,335,895	-	34,335,895
Net assets - without donor restrictions, beginning of year	1,940,459,663	10,380,381	3,048,082	3,679,714	34,928,057	1,992,495,897	-	1,992,495,897
Net assets - without donor restrictions, end of year	<u>\$ 1,978,979,175</u>	<u>\$ 8,064,984</u>	<u>\$ 1,113,883</u>	<u>\$ 3,679,714</u>	<u>\$ 34,994,036</u>	<u>\$ 2,026,831,792</u>	<u>\$ -</u>	<u>\$ 2,026,831,792</u>

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.