Consolidated Financial Statements and Supplementary Information Together with Report of Independent Certified Public Accountants

# DORIS DUKE CHARITABLE FOUNDATION AND RELATED ENTITIES

For the years ended December 31, 2017 and 2016

# DORIS DUKE CHARITABLE FOUNDATION AND RELATED ENTITIES

### TABLE OF CONTENTS

	Page
Report of Independent Certified Public Accountants	1 - 2
Consolidated Financial Statements:	
Consolidated Balance Sheets as of December 31, 2017 and 2016	3
Consolidated Statements of Activities for the years ended December 31, 2017 and 2016	4
Consolidated Statements of Cash Flows for the years ended December 31, 2017 and 2016	5
Notes to Consolidated Financial Statements	6 - 24
Supplementary Information:	
Schedule 1 - Consolidating Balance Sheet Information as of December 31, 2017	26
Schedule 2 - Consolidating Balance Sheet Information as of December 31, 2016	27
Schedule 3 - Consolidating Schedule of Activities Information for the year ended December 31, 2017	28
Schedule 4 - Consolidating Schedule of Activities Information for the year ended December 31, 2016	29



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#### **REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS**

# To the Board of Trustees of the **Doris Duke Charitable Foundation:**

We have audited the accompanying consolidated financial statements of the Doris Duke Charitable Foundation and Related Entities, including Duke Farms Foundation, Doris Duke Foundation for Islamic Art, Doris Duke Management Foundation, and Doris Duke Foundation (collectively, the "Foundation"), which comprise the consolidated balance sheets as of December 31, 2017 and 2016, and the related consolidated statements of activities and cash flows, for the years then ended, and the related notes to the consolidated financial statements.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Doris Duke Charitable Foundation and Related Entities as of December 31, 2017 and 2016, and the consolidated changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### Supplementary information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating balance sheet information as of December 31, 2017 and 2016 on pages 26 and 27, respectively, and the consolidating schedules of activities information for the years ended December 31, 2017 and 2016 on pages 28 and 29, respectively, are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures. These additional procedures used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Grant Thouston LdP

New York, New York June 14, 2018

### DORIS DUKE CHARITABLE FOUNDATION AND RELATED ENTITIES Consolidated Balance Sheets

As of December 31, 2017 and 2016

	2017	2016
ASSETS		
Cash and cash equivalents	\$ 32,104,722	\$ 36,530,510
Prepaid expenses, deferred charges and other receivables	2,716,417	1,257,521
Other assets	878,226	770,178
Deposits held with bond trustee (Note 12)	-	3,141,549
Investments (Note 3)	1,830,344,459	1,699,234,290
Beneficial interest in trusts held by others (Note 2)	3,374,204	2,795,934
Property and equipment, net (Note 4)	112,444,599	113,663,173
Total assets	<u>\$ 1,981,862,627</u>	<u>\$ 1,857,393,155</u>
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable and accrued expenses	\$ 5,555,616	\$ 5,489,679
Accrued interest payable	42,336	639,495
Grants payable, net (Note 6)	55,378,727	80,989,605
Deferred federal and state excise taxes payable (Note 7)	12,690,744	10,098,465
Post-retirement health benefit obligation (Note 5)	10,288,929	10,030,357
Interest rate swap agreement (Note 12)	6,200,491	6,162,280
Bonds payable, net (Note 12)	55,090,000	55,451,044
Total liabilities	145,246,843	168,860,925
COMMITMENTS (Notes 3, 6 and 10)		
NET ASSETS - unrestricted	1,836,615,784	1,688,532,230
Total liabilities and net assets	\$ 1,981,862,627	<u>\$ 1,857,393,155</u>

The accompanying notes are an integral part of these consolidated financial statements.

# DORIS DUKE CHARITABLE FOUNDATION AND RELATED ENTITIES

**Consolidated Statements of Activities** 

For the years ended December 31, 2017 and 2016

	2017	2016				
REVENUES						
Investment income:						
Dividends	\$ 3,295,887	\$ 3,833,602				
Interest	8,168,143	5,218,771				
	11,464,030	9,052,373				
Less:						
Investment expenses	(6,186,821)	(5,867,329)				
Provision for federal and state excise taxes (Note 7)	(339,905)	(3,423,128)				
Net investment income (loss)	4,937,304	(238,084)				
Change in value of beneficial interest in trusts held by others (Note 2)	578,270	123,219				
Loss on bond extinguishment	(2,514,005)	-				
Other revenues	588,336	239,463				
Change in value of interest rate swap agreement (Note 12)	(38,211)	(86,809)				
Total revenues	3,551,694 37,78					
EXPENSES						
Grants, net (Note 6)	45,910,639	87,241,393				
Program	26,572,146	25,309,537				
Administration	4,735,295	4,469,770				
Total expenses	77,218,080	117,020,700				
Decrease in net assets before net investment gains	(73,666,386)	(116,982,911)				
INVESTMENT ACTIVITY						
Net realized gains	100,308,299	93,318,341				
Net unrealized gains	121,441,641	9,138,371				
Net investment gains	221,749,940	102,456,712				
Change in net assets	148,083,554	(14,526,199)				
Net assets - unrestricted, beginning of year	1,688,532,230	1,703,058,429				
Net assets - unrestricted, end of year	\$ 1,836,615,784	\$ 1,688,532,230				

The accompanying notes are an integral part of these consolidated financial statements.

## DORIS DUKE CHARITABLE FOUNDATION AND RELATED ENTITIES

**Consolidated Statements of Cash Flows** 

For the years ended December 31, 2017 and 2016

		2017	2016	
CASH FLOWS FROM OPERATING ACTIVITIES				
Change in net assets	\$	148,083,554	\$ (14,526,199)	
Adjustments to reconcile change in net assets to net cash used in operating activities:				
Change in value of interest rate swap agreement		38,211	86,809	
Depreciation and amortization		4,867,939	5,034,483	
Amortization of deferred bond issuance costs		18,778	21,446	
Amortization of bond premium		-	(29,525)	
Loss on bond extinguishment		2,514,005	-	
Change in present value discount on grants payable		926,612	372,620	
Discount allowance on grants payable		(701,595)	(1,022,065)	
Loss from disposition of property and equipment		1,201	245,921	
Net realized and unrealized gains on investments		(224,342,219)	(102,621,262)	
Change in value of beneficial interest in trusts held by others		(578,270)	(123,219)	
Changes in assets and liabilities:				
Decrease in interest, dividends and other receivables		196,313	22,495	
Decrease in due from brokers		1,133,718	1,070,559	
(Increase) decrease in prepaid expenses, deferred charges and other receivables		(3,991,679)	1,153,908	
Decrease in other assets		-	24,020	
Increase in due to brokers		4,390,707	4,028,366	
Increase in accounts payable and accrued expenses		65,937	440,037	
(Decrease) increase in accrued interest payable		(597,159)	14,216	
Increase (decrease) in post-retirement health benefit obligation		258,572	(438,271)	
(Decrease) increase in grants payable		(25,835,895)	15,620,207	
Increase in deferred federal and state excise taxes payable		2,592,279	164,550	
Net cash used in operating activities		(90,958,991)	(90,460,904)	
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchase of investments	(	1,188,132,388)	(555,218,826)	
Purchase of program related investments (PRI's)		(108,048)	-	
Proceeds from sale of investments		1,275,643,700	653,428,328	
Purchase of property and equipment		(3,650,566)	(2,964,240)	
Proceeds from sale of property and equipment			17,500	
Net cash provided by investing activities		83,752,698	95,262,762	
CASH FLOWS FROM FINANCING ACTIVITIES				
Extinguishment of bonds		(55,451,044)	-	
Proceeds from issuance of bonds		55,090,000	-	
Change in deposits held with bond trustee		3,141,549	(47,425)	,
Net cash used in financing activities		2,780,505	(47,425)	
Net (decrease) increase in cash and cash equivalents		(4,425,788)	4,754,433	
Cash and cash equivalents, beginning of year		36,530,510	31,776,077	
Cash and cash equivalents, end of year	\$	32,104,722	\$ 36,530,510	
SUPPLEMENTAL CASH FLOW INFORMATION				
Cash paid for federal and state excise taxes, net of refunds	\$	1,908,512	\$ 1,352,994	
Cash paid for interest	\$	1,915,302	\$ 1,998,632	

The accompanying notes are an integral part of these consolidated financial statements.

#### 1. DESCRIPTION OF ORGANIZATION AND RELATED ENTITIES

Doris Duke Charitable Foundation ("DDCF") is a private foundation established by the Last Will and Testament of Doris Duke in 1996. DDCF was formed as a trust under the laws of the State of New York and is exempt from federal income taxes under Section 501(a) of the Internal Revenue Code (the "Code") as an organization described in Section 501(c)(3). DDCF is a private foundation within the meaning of Section 509(a) of the Code.

The mission of DDCF's grants program is to improve the quality of people's lives by nurturing the arts, protecting and restoring the environment, seeking cures for diseases, and promoting child well-being. The mission and strategy of DDCF are guided by Doris Duke's Last Will and Testament, which reflects the interests she pursued during her life. Doris Duke bequeathed DDCF significant resources to support those interests in addition to a legacy of properties and collections. Further, DDCF supports three operating foundations that own Doris Duke's former properties in New Jersey, Hawaii, and Rhode Island, and a fourth that provides services to the other foundations.

The Doris Duke Foundation which was established in Delaware in 1934 by Doris Duke during her lifetime, the Doris Duke Charitable Foundation, and three operating foundations which were established through a Plan of Reorganization, effectuated in January 1999, are collectively referred to as the "Foundation." The following summarizes the entities which, in addition to DDCF, comprise the Foundation.

#### **Duke Farms Foundation**

Duke Farms Foundation ("DFF") was incorporated under the laws of the State of New York for the purpose of receiving title to real property located in Somerville, Hillsborough, Raritan, and Readington, New Jersey. The property comprises 2,700 acres, and includes designed landscapes, working farms, and supporting infrastructure. It is used for environmental, agricultural, and horticultural purposes. During 2006, the DFF Board of Directors approved a resolution to develop a master plan to fulfill DFF's mission of environmental stewardship. The plan led to the restoration of the property, consistent with sound environmental practices, as a resource for public education and enjoyment. The design process for the property and buildings was completed in 2009 and renovation of existing structures, for both public education and administrative use was completed in the spring of 2012.

DFF is exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code and qualifies as a private operating foundation described in Section 4942(j)(3) of the Code.

#### **Doris Duke Foundation for Islamic Art**

Doris Duke Foundation for Islamic Art ("DDFIA") was incorporated under the laws of the State of New York for the purpose of receiving title to real property located in Honolulu, HI known as Shangri La, a former residence of Doris Duke which houses her collection of Islamic art. It is used to promote the study and understanding of Islamic arts and cultures. DDFIA also awards grants to promote the use of arts and media to improve Americans' understanding of Muslim societies.

DDFIA is exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code and qualifies as a private operating foundation described in Section 4942(j)(3) of the Code. Additionally, DDFIA was specifically prohibited in its charter from operating a museum. Accordingly, carrying out the educational and historic house/museum activities mandated for DDFIA at Shangri La required the formation of a new entity under the jurisdiction of the Board of Regents of the State of New York. As a result, in 2002, a new entity named the Doris Duke Foundation for Islamic Art was chartered by the Board of Regents of the State of New York as a museum. The Board of Regents then approved the consolidation of the not-for-profit corporation known as Doris Duke Foundation for Islamic Art with the new organization by the same name, as chartered by the Board of Regents.

#### **Doris Duke Management Foundation**

Doris Duke Management Foundation ("DDMF") was incorporated under the laws of the State of New York for the purpose of creating a centralized source of personnel to provide various services, including management, clerical, financial, and operational services, to the Foundation. DDMF also serves as a centralized source of certain facilities and equipment, both shared and separate.

DDMF is exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code and it qualifies as a private operating foundation described in Section 4942(j)(3) of the Code.

All appropriate expenses are assigned to each foundation pursuant to an Operating Agreement created at the inception of DDMF for the services performed by DDMF on their behalf.

#### **Doris Duke Foundation**

Doris Duke Foundation ("DDF") is a private grant-making entity, organized under the laws of the State of Delaware in 1934, exempt from federal income taxes under Section 501(a) of the Code as an organization described in Section 501(c)(3). It is a private foundation within the meaning of Section 509(a) of the Code.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

#### **Basis of Accounting**

The accompanying consolidated financial statements are presented on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("US GAAP"). All material inter-organizational balances and transactions have been eliminated in preparing the accompanying consolidated financial statements.

The Foundation's net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed stipulations. At December 31, 2017 and 2016, the net assets of the Foundation were all unrestricted in nature and represent resources that are not subject to donor-imposed stipulations, and are, therefore, available for the general operations of the Foundation.

In the event the Foundation receives contributions or other assets which are restricted in nature due to specific time or use restrictions, such resources would be classified as temporarily restricted or permanently restricted net assets accordingly, based on the nature of such restrictions. Temporarily restricted net assets represent net assets which are subject to donor-imposed stipulations that will be met either by actions of the Foundation and/or the passage of time. Permanently restricted net assets represent net assets that are subject to donor-imposed stipulations that neither expire with the passage of time nor can be fulfilled or removed by actions of the Foundation.

#### **Use of Estimates**

The preparation of consolidated financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant management estimates and assumptions relate to the valuation of non-exchange traded alternative investments; the determination of the Foundation's post-retirement health benefit obligation; the fair value assigned to its interest rate swap agreement; and, its remainderman interest under split-interest agreements. Actual results could differ from those estimates.

#### **Fair Value Measurements**

The Financial Accounting Standards Board ("FASB") issued ASC Topic 820 which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The standard provides a consistent definition of fair value, which focuses on an exit price between market participants in an orderly transaction. The standard also prioritizes, within the measurement of fair value, the use of market-based information over entity-specific information and establishes a three-level hierarchy for fair value measurements based on the transparency of information used in the valuation of an asset or liability as of the measurement date.

Assets and liabilities, subject to the standard, measured and reported at fair value are classified and disclosed in one of the following categories:

- Level 1 Quoted prices available in active markets for identical assets or liabilities as of the measurement date. A quoted price for an identical asset or liability in an active market provides the most reliable fair value measurement because it is directly observable to the market.
- Level 2 Pricing inputs other than quoted prices in active markets, which are either directly or indirectly observable as of the measurement date. The nature of these securities includes investments for which quoted prices are available but traded less frequently and investments that are fair valued using other securities, the parameters of which can be directly observed.
- Level 3 Securities that have little to no pricing observability as of the measurement date. These securities are measured using management's best estimate of fair value, where the inputs into the determination of fair value are not observable and require significant management judgment or estimation.

Inputs are used in applying the various valuation techniques and broadly refer to the assumptions that market participants use to make valuation decisions, including assumptions about risk. Inputs may include price information, volatility statistics, specific and broad credit data, liquidity statistics, and other factors. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. However, the determination of what constitutes "observable" requires significant judgment by an entity. The Foundation considers observable data to be that market data that is readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

The categorization of a financial instrument within the fair value hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to the Foundation's perceived risk of that instrument.

#### Valuation of Investments

Investments whose values are based on quoted market prices in active markets, and are therefore classified within Level 1, include active listed equities, certain U.S. government and sovereign obligations, and certain money market securities. The Foundation does not adjust the quoted price for such instruments, even in situations where the Foundation holds a large position and a sale could reasonably impact the quoted price.

Investments that trade in markets that are not considered to be active, but are valued based on quoted market prices, dealer quotations or alternative pricing sources supported by observable inputs are classified within Level 2. These include certain U.S. government and sovereign obligations, not included in Level 1, most government agency securities, investment-grade corporate bonds, certain mortgage products, certain bank loans and bridge loans, commingled funds, less liquid listed equities, state, municipal and provincial obligations, most physical commodities and certain loan commitments. As Level 2 investments include positions that are not traded in active markets and/or are subject to transfer restrictions, valuations may be adjusted to reflect illiquidity and/or nontransferability, which are generally based on available market information.

Investments classified within Level 3 have significant unobservable inputs, as they trade infrequently or not at all. Level 3 instruments include private equity and real estate investments, certain bank loans and bridge loans, less liquid corporate debt securities (including distressed debt instruments), collateralized debt obligations, and less liquid mortgage securities (backed by either commercial or residential real estate). When observable prices are not available for these securities, the Foundation uses one or more valuation techniques (e.g., the market approach, the income approach or the cost approach) for which sufficient and reliable data is available. Within Level 3, the use of the market approach generally consists of using comparable market transactions, while the use of the income approach generally consists of the net present value of estimated future cash flows, adjusted, as appropriate, for liquidity, credit, market and/or other risk factors.

The inputs used by the Foundation in estimating the value of Level 3 investments include the original transaction price, recent transactions for the same or similar instruments, completed or pending third-party transactions in the underlying investment or comparable issuers, subsequent rounds of financing, recapitalizations and other transactions across the capital structure, offerings in the equity or debt capital markets, and changes in financial ratios or cash flows. Level 3 investments may also be adjusted to reflect illiquidity and/or non-transferability, with the amount of such discount estimated by the Foundation in the absence of market information. The fair value measurement of Level 3 investments does not include transaction costs that may have been capitalized as part of the security's cost basis. Assumptions used by the Foundation, due to the lack of observable inputs, may significantly impact the resulting fair value for certain assets categorized as Level 3 and therefore the Foundation's changes in net assets for the respective reporting period. As of December 31, 2017 and 2016, the Foundation did not hold any financial instruments that were included in Level 3.

#### **Concentrations of Credit Risk**

Financial instruments which potentially subject the Foundation to concentrations of credit risk consist of cash and cash equivalents, equity and fixed-income securities and alternative investments. The Foundation maintains its cash and cash equivalents in various bank deposit accounts which, at times, may exceed federally insured limits. The Foundation's cash accounts were placed with high credit quality financial institutions. The Foundation has not experienced, nor does it anticipate, any losses with respect to such accounts. The Foundation has a significant investment in equities, bonds, and alternative investments, both marketable and non-marketable, and is therefore subject to concentrations of credit risk. Investment decisions are made by the DDCF Investment Committee of the Board of Trustees in conformity with the investment strategy approved by and under the direction of the Board of Trustees, in consultation with management and independent investment managers engaged by the Foundation.

#### **Property and Equipment**

Property and equipment are stated at cost, or at appraised values if received from the Estate of Doris Duke. Property and equipment, with the exception of collections, are depreciated on the straight-line basis over the estimated useful lives of the respective assets, which range from 3 to 30 years. Leasehold improvements are amortized on the straight-line basis over the life of the lease to which they pertain or their estimated useful life, whichever is shorter. The Foundation capitalizes computers and related equipment with a unit price of \$5,000 or greater and property and other equipment costing more than \$2,500.

#### **Beneficial Interest in Trusts Held by Others**

In accordance with Doris Duke's Last Will and Testament, DDCF is the remainderman beneficiary of several split-interest agreements - specifically, irrevocable charitable remainder annuity trusts held by others. The Foundation initially valued these deferred gifts at the fair value of the underlying investments which are then discounted to reflect the Foundation's remainderman interest upon death of the respective life beneficiaries. Published IRS discount rates are employed to determine the net present value of both contributions and liabilities pertaining to these split-interest agreements. Annually, DDCF revalues its remainderman interest in these split-interest agreements and reflects this change in value in its consolidated statement of activities.

The following table summarizes the changes in the Foundation's beneficial interest in trusts held by others for the years December 31, 2017 and 2016:

	2017	2016
Balance, beginning of year	\$ 2,795,934	\$ 2,672,715
Change in fair value of beneficial interest	578,270	123,219
Balance, end of year	\$ 3,374,204	<u>\$ 2,795,934</u>

#### Grants

Grant awards by the Foundation to recipients are recorded as an expense and a liability when approved by the appropriate Committee of the Board and the grantee has been selected and notified. Such grant commitments are often made to a recipient over multiple fiscal years and are therefore recognized and measured at the present value of the expected amounts to be paid. The present value discount is determined

when the grant is initially recognized using an appropriate discount rate which is not subsequently revised. The Foundation amortizes grant discounts, which are recorded as additional grant expense, over the payment period of the respective grant using the effective interest method. Rescinded and refunded grants are recorded as a reduction to grant expense.

#### **Functional Allocation of Expenses**

The costs of operating the Foundation have been allocated among program-related and administrative expenses. Program-related expenses pertain principally to the general grant-making activities of the Foundation, such as reviewing proposals and awarding, monitoring, and evaluating grants. Administrative expenses include all other non-program related expenses of the Foundation.

#### **Consolidated Statements of Cash Flows**

For purposes of preparing the accompanying consolidated statements of cash flows, the Foundation considers investments with original maturities of three months or less at the time of purchase and all investments in money market funds, with immediate liquidity, to be cash equivalents. Short-term investments held by investment managers as part of the Foundation's long-term investment strategy are, however, classified as investments. At December 31, 2017 and 2016, the Foundation had \$29,669,844 and \$34,937,924, respectively, in money market funds which have been classified as cash equivalents.

#### **Financial Instruments**

The carrying amount of the Foundation's financial instruments approximate fair value.

#### **Subsequent Events**

The Foundation evaluated its December 31, 2017 consolidated financial statements for subsequent events through June 14, 2018, the date the consolidated financial statements were issued. Except as noted below, the Foundation is not aware of any subsequent events, which would require recognition or disclosure in the accompanying consolidated financial statements.

The Doris Duke Charitable Foundation, Inc. was incorporated in December 2017 as a New York not-forprofit corporation. The Doris Duke Charitable Foundation, Inc. was created as the successor to the New York charitable trust with a similar name, Doris Duke Charitable Foundation, which is a private foundation established by the Last Will and Testament of Doris Duke ("Trust"). In April 2018, the Doris Duke Charitable Foundation, Inc. received its tax exempt status determination letter. It is exempt from federal income taxes under Section 501(c)(3) and is a private foundation within the meaning of Section 509(a) of the Code. December 31, 2017 and 2016

#### 3. INVESTMENTS

Investments at December 31, 2017 and 2016 consist of the following:

	2	017	2	016
	Cost	Fair Value	Cost	Fair Value
Equities	\$ 46,912,216	\$ 56,950,203	\$ 37,772,219	\$ 40,075,065
Commingled funds	317,199,780	400,953,014	324,035,657	341,452,745
Fixed-income	63,594,646	65,914,797	51,123,225	53,087,538
Marketable alternative investments	416,256,261	846,072,793	442,103,326	825,372,016
Non-exchange traded alternative investments	362,033,437	470,642,729	318,164,915	419,800,372
Subtotal	1,205,996,340	1,840,533,536	1,173,199,342	1,679,787,736
Interest, dividends and other receivables, net	665,854	665,854	862,167	862,167
Due to brokers	(13,462,110)	(13,462,110)	(9,071,393)	(9,071,393)
Due from brokers	2,607,179	2,607,179	3,740,897	3,740,897
Investment redemption receivable*			20,000,000	23,914,883
Total	\$ 1,195,807,263	\$ 1,830,344,459	\$ 1,188,731,013	\$ 1,699,234,290

\* Amounts included above as investment redemption receivable as of December 31, 2016 reflect one redemption request submitted by the Foundation relative to its investment funds, which remained outstanding as of December 31, 2016. This amount was collected in full during fiscal 2017.

Marketable and non-exchange traded alternative investments at December 31, 2017 and 2016 consist of the following:

	2017						2016	
	Number of Funds		Cost		Fair Value	Number of Funds	Cost	 Fair Value
ALTERNATIVE INVESTMENT STRATEGY:								
Marketable alternative investments:								
Multi-Strategy	7	\$	122,735,474	\$	284,252,126	8	\$ 130,295,367	\$ 303,679,709
Equity Long/Short	12		210,274,816		436,961,623	13	214,450,915	384,053,961
Distressed/High Yield	7		83,245,971		124,859,044	7	 97,357,044	 137,638,346
Total marketable alternative investments	26		416,256,261		846,072,793	28	 442,103,326	 825,372,016
Non-exchange traded alternative investments:								
Fund of Funds	10		58,789,349		54,073,748	10	62,369,279	62,771,717
Buy-outs/Growth	18		80,338,180		120,130,790	16	68,709,351	107,103,073
Venture Capital	59		130,623,808		192,262,845	50	104,743,147	150,576,395
Distressed	3		627,006		1,294,147	3	1,349,303	2,324,954
Special Situations	1		6,099,618		6,083,681	-	-	-
Real Assets	21		85,555,476	_	96,797,518	19	 80,993,835	 97,024,233
Total non-exchange traded alternative								
investments	112		362,033,437		470,642,729	98	 318,164,915	 419,800,372
Total alternative investments	138	\$	778,289,698	\$	1,316,715,522	126	\$ 760,268,241	\$ 1,245,172,388

**Equity investments** include U.S. large and small-capitalization companies, real estate investment trusts, non-U.S. developed and emerging markets, and global equities (U.S. and non-U.S. developed market securities).

**Commingled funds** are funds whose underlying holdings include U.S. and non-U.S. publicly traded equities and publicly traded fixed income securities such as government bonds, corporate bonds, treasury bonds, and mortgage-backed securities. The liquidity of these funds range from daily to monthly.

**Fixed-income investments** represent the broad U.S. bond market, including government, corporate, treasury, and mortgage-backed securities.

**Cash and cash equivalents** include short-term investments. Cash and cash equivalents held by investment managers, as part of the long-term investment strategy of the Foundation, have been classified into the investment categories in which they are intended to ultimately be invested and amounted to \$12,174,077 and \$14,101,363 at 2017 and 2016, respectively.

Because of the uncertainty associated with the valuations of certain alternative investments, which are not readily marketable or do not have quoted market prices, the carrying values of such investments could differ had a ready market for such investments existed. Such difference could be material.

The following table summarizes investments within the fair value hierarchy as of December 31, 2017:

	 Level 1		Level 2		Level 3	NAV		Total
Equities	\$ 56,928,119	\$	22,084	\$	-	\$ -	\$	56,950,203
Commingled funds	-		-		-	400,953,014		400,953,014
Marketable alternative investments	-		-		-	846,072,793		846,072,793
Non-exchange traded alternative investments	-		-		-	470,642,729		470,642,729
Fixed-income	 -		65,914,797		-			65,914,797
	\$ 56,928,119	\$	65,936,881	\$	-	\$ 1,717,668,536	\$	1,840,533,536

The following table summarizes investments within the fair value hierarchy as of December 31, 2016:

	 Level 1		Level 2		Level 3		NAV		Total	
Equities	\$ 40,040,749	\$	34,316	\$	-	\$	-	\$	40,075,065	
Commingled funds	-		-		-	3	41,452,745		341,452,745	
Marketable alternative investments	-		-		-	8	25,372,016		825,372,016	
Non-exchange traded alternative investments	-		-		-	4	19,800,372		419,800,372	
Fixed-income	 -		53,087,538		-		-		53,087,538	
	\$ 40,040,749	\$	53,121,854	\$	-	\$ 1,5	86,625,133	\$	1,679,787,736	

The Foundation uses NAV, or its equivalent, to determine the fair value of all the underlying investments which: (a) do not have a readily determinable fair value and (b) prepare their financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company.

The following table lists such investments reported at fair value using NAV by major category at December 31, 2017:

	Number of Funds	NAV in Funds	Remaining Life	\$ Amount of Unfunded Commitments	Timing to Draw Down Commitments	Redemption Terms	Redemption Restrictions
Commingled funds	14 \$	400,953,014	N/A	\$-	N/A	Monthly to annually with 30 to 90 days notice	No restrictions other than 1 fund with a rolling 1 year lockup
Multi-Strategy	7	284,252,126	N/A		N/A	Monthly to annually with 14 to 180 days notice	No restrictions other than 1 fund with a rolling 2 year lockup and 10% gate, 1 fund with a 33% gate and 1 fund with illiquid side pocket investments
Equity Long/Short	12	436,961,623	N/A	618,000	N/A	Monthly to annually with 30 to 90 days notice	No restrictions other than 1 fund with a 1 year lockup, 1 fund with a 50% gate and 1 fund with a 25% gate
Distressed/High Yield	7	124,859,044	N/A	2,001,000	N/A	Monthly to semi-annually with 60 to 90 days notice	No restrictions other than 1 fund with rolling 2 year lockup, 1 fund with a 50% gate, 1 fund with a 25% gate and 1 fund with a 25% gate per quarter
Fund of Funds	10	54,073,748	Varying through 2025	18,949,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner
Buy-outs/Growth	18	120,130,790	Varying through 2041	31,818,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner
Venture Capital	59	192,262,845	Varying through 2028	62,771,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner
Distressed	3	1,294,147	Varying through 2018	250,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner
Special Situations	1	6,083,681	Through 2025	3,875,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner
Real Assets	<u>21</u> 152 \$	96,797,518 1,717,668,536	Varying through 2026	50,781,000 \$ 171,063,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner

The following table lists such investments reported at fair value using NAV by major category at December 31, 2016:

	Number of Funds	NAV in Funds	Remaining Life	\$ Amount of Unfunded Commitments	Timing to Draw Down Commitments	Redemption Terms	Redemption Restrictions
Commingled funds	15 \$	341,452,745	N/A	\$ -	N/A	Monthly to annually with 30 to 90 days notice	No restrictions other than 1 fund with a rolling 1 year lockup
Multi-Strategy	8	303,679,709	N/A		N/A	Monthly to annually with 14 to 180 days notice	No restrictions other than 1 fund with a rolling 2 year lockup and 10% gate, 1 fund with a 33% gate and 1 fund with illiquid side pocket investments
Equity Long/Short	13	384,053,961	N/A	2,333,000	N/A	Monthly to annually with 30 to 90 days notice	No restrictions other than 1 fund with a 1 year lockup, 1 fund with a 50% gate and 1 fund with a 25% gate
Distressed/High Yield	7	137,638,346	N/A	2,001,000	N/A	Monthly to semi-annually with 60 to 90 days notice	No restrictions other than 1 fund with rolling 2 year lockup, 1 fund with a 50% gate, 1 fund with a 25% gate and 1 fund with a 25% gate per quarter
Fund of Funds	10	62,771,717	Varying through 2025	21,874,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner
Buy-outs/Growth	16	107,103,073	Varying through 2041	35,139,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner
Venture Capital	50	150,576,395	Varying through 2027	60,781,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner
Distressed	3	2,324,954	Varying through 2018	250,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner
Real Assets	19	97,024,233	Varying through 2026	50,099,000	Over the life of the fund	Illiquid at the discretion of the General Partner	Illiquid at the discretion of the General Partner
	141 \$	1,586,625,133		\$ 172,477,000			

December 31, 2017 and 2016

#### **PROPERTY AND EQUIPMENT, NET** 4.

Property and equipment, net, at December 31, 2017 and 2016, consists of the following:

	2017	2016
Land improvements	\$ 31,013,714	\$ 30,541,294
Buildings and improvements	61,936,421	61,700,017
Furniture and equipment	14,999,494	14,785,911
Leasehold improvements	5,310,134	5,310,134
	113,259,763	112,337,356
Less: accumulated depreciation and amortization	(54,293,988)	(49,992,683)
	58,965,775	62,344,673
Land	49,010,680	49,010,680
Construction in progress	4,468,144	2,307,820
	\$ 112,444,599	\$ 113,663,173

Depreciation and amortization expense for the years ended 2017 and 2016 totaled \$4,867,939 and \$5,034,483, respectively.

#### **POST-RETIREMENT HEALTH BENEFIT OBLIGATION** 5.

The Foundation provides health benefits to all its full-time employees. Upon retirement, employees may be eligible for continuation of some of these benefits. Amounts are accrued for such benefits during the years in which employees provide services to the Foundation.

December 31, 2017 and 2016

The actuarial present value of the benefit obligation and the amounts recognized in the accompanying consolidated balance sheets as of December 31, 2017 and 2016, are as follows:

	 2017	 2016
Change in benefit obligation:		
Benefit obligation, beginning of year	\$ 10,030,357	\$ 10,468,628
Service cost	436,790	407,251
Interest cost	393,380	379,377
Plan participants' contributions	48,895	30,903
Actuarial gain	(278,721)	(985,341)
Benefits paid	 (341,772)	 (270,461)
Benefit obligation, end of year	\$ 10,288,929	\$ 10,030,357
Change in plan assets:		
Fair value of plan assets, beginning of year	\$ -	\$ -
Employer contributions	292,877	239,558
Plan participants' contributions	48,895	30,903
Benefits paid	 (341,772)	 (270,461)
Fair value of plan assets, end of year	\$ -	\$ -
Components of accrued benefit cost:		
Funded status	\$ (10,288,929)	\$ (10,030,357)
Unamortized prior service credit	(253,866)	(289,358)
Unamortized net gain	 (1,942,887)	 (1,817,018)
Accrued benefit cost	\$ (12,485,682)	\$ (12,136,733)
Components of net periodic benefit cost:		
Service cost	\$ 436,790	\$ 407,251
Interest cost	393,380	379,377
Amortization of prior service credit	(35,492)	(35,492)
Amortizaiton of net gain	 (152,852)	 (240,065)
Net periodic post-retirement benefit cost	\$ 641,826	\$ 511,071
Discount rate for benefit obligation, end of year	3.45 %	3.98 %
Discount rate for net periodic benefit cost, end of year	3.98 %	4.12 %

The mortality rates used for the December 31, 2017 disclosures are from the base RP-2015 Mortality Table for annuitants and non-annuitants with projected mortality improvements using scale MP-2015 on a generational basis.

Future benefit payments to participants, net of employee contributions, are expected to be paid as follows:

	Amount		
Year Ending December 31:			
2018	\$	352,169	
2019		409,636	
2020		437,945	
2021		531,649	
2022		560,081	
2023-2027		3,367,275	
	\$	5,658,755	

Expected employer contributions to the post-retirement health benefit plan, net of employee contributions, for calendar year 2018 will total \$351,169.

	2017	2016
Assumed pre-65 medical trend rates at December 31:		
Health care cost trend rate assumed for next year	7.3 %	7.5 %
Rate to which the cost trend rate is assumed to decline		
(the ultimate trend rate)	3.9 %	3.9 %
Year rate reaches the ultimate trend rate	2075	2075
Assumed post-65 medical trend rates at December 31:		
Health care cost trend rate assumed for next year	5.0 %	5.8 %
Rate to which the cost trend rate is assumed to decline		
(the ultimate trend rate)	3.9 %	3.9 %
Year rate reaches the ultimate trend rate	2075	2075
Assumed prescription drug trend rates at December 31:		
Health care cost trend rate assumed for next year	10.5 %	10.5 %
Rate to which the cost trend rate is assumed to decline		
(the ultimate trend rate)	3.9 %	3.9 %
Year rate reaches the ultimate trend rate	2075	2075

December 31, 2017 and 2016

The Foundation does not anticipate applying for the Medicare Part D prescription drug federal subsidy; therefore, the above disclosures do not reflect the impact of Medicare Part D. The Foundation's expense (benefit) associated with this plan totaled \$258,572 and (\$438,271) for 2017 and 2016, respectively.

	2017	2016
Amounts recognized in the consolidated balance		
sheets consist of:		
Accrued benefit liability	\$ 10,288,929	\$ 10,030,357
Unrestricted net assets	\$ 2,196,753	\$ 2,106,376
Amounts recognized in unrestricted net assets consist of:		
Unamortized prior service credit	\$ 253,866	\$ 289,358
Unamortized actuarial net gain	1,942,887	1,817,018
	\$ 2,196,753	\$ 2,106,376
Amounts expected to be amortized from unrestricted		
net assets next calendar year:		
Prior service credit	\$ 35,492	\$ 35,492
Net actuarial gain	152,852	240,065
	<u>\$ 188,344</u>	<u>\$ 275,557</u>
Change in unamortized items:		
Prior service credit	\$ -	\$ -
Actuarial gain	(278,721)	(985,341)
-	\$ (278,721)	\$ (985,341)

The assumed health care trend rates have a significant effect on the amounts reported for health care plans. A one-percentage-point change in the health care cost trend rates would have the following effects:

		e-Percentage bint Increase		e-Percentage bint Decrease
Effect on total of service and interest cost components Effect on post-retirement benefit obligation	\$ \$	173,790 1,608,792	\$ \$	(135,409) (1,303,987)
Expected effect in the unrestricted net assets for calendar year 2018: Transition obligation Prior service credit Net actuarial gain	\$ \$ \$	(35,492) (171,710)		

# 6. GRANTS PAYABLE, NET

The following summarizes the changes in grants payable during 2017 and 2016:

	2017	2016
Balance, beginning of year:		
DDCF	\$ 71,105,338	\$ 54,681,986
DDF	11,564,438	11,657,688
DDFIA	1,062,450	1,409,350
Present value discount	(2,742,621)	(1,730,181)
	80,989,605	66,018,843
Grants authorized:		
DDCF	43,999,654	81,431,466
DDF	-	5,455,000
DDFIA	1,960,400	1,903,100
Present value discount	(701,595)	(1,401,422)
	45,258,459	87,388,144
Deductions:		
Payments made:		
DDCF	(64,218,259)	(64,661,556)
DDF	(5,188,652)	(5,548,250)
DDFIA	(2,250,000)	(2,250,000)
Amortization of present value discount	926,612	388,982
	(70,730,299)	(72,070,824)
Net rescinded grants:		
DDCF	-	(346,558)
DDF	(139,038)	-
	(139,038)	(346,558)
Balance, end of year:		
DDCF	50,886,733	71,105,338
DDF	6,236,748	11,564,438
DDFIA	772,850	1,062,450
Present value discount	(2,517,604)	(2,742,621)
	\$ 55,378,727	\$ 80,989,605

The Foundation's grant commitments at December 31, 2017 and 2016 have been discounted to present value by applying interest rate factors of 2.4575% and 1.8625%, respectively.

In 2017 and 2016, grants in the amount of \$135,394 and \$189,175, respectively, were refunded and netted with grants expense in the consolidated statements of activities. During 2017 and 2016, there were \$139,038 and \$346,558 of grants rescinded, respectively.

As of December 31, 2017, the Foundation's Board of Trustees approved certain grants totaling \$24,733,586 for which grantees had not yet been selected and notified. Accordingly, such grants have not been accrued in the accompanying 2017 consolidated balance sheet.

Grants authorized but unpaid at December 31, 2017 are expected to be payable as follows:

	Amount
Year Ending December 31,	
2018	\$ 31,479,656
2019	18,005,477
2020	7,215,144
2021	1,196,054
	57,896,331
Less: present value discount	(2,517,604)
	\$ 55,378,727

### 7. EXCISE AND INCOME TAXES

Excise and income taxes consisted of the following:

	2017	2016
Current excise taxes	\$ 1,442,206	\$ 1,480,041
Deferred excise tax*	2,592,279	164,550
Federal and State income taxes	40,362	941,988
	\$ 4,074,847	\$ 2,586,579

\* DDCF's deferred excise tax liability of \$2,592,279 and \$164,550, as of December 31, 2017 and 2016, respectively, is netted against its unrealized gains on the 2017 consolidated statements of activities.

Current excise taxes are computed at a 2% excise tax rate on DDCF's net investment income. Current federal and state income taxes are based on unrelated business income derived by the Foundation's pass-through investments. For federal income tax purposes, the Foundation's tax provision is \$0. The Foundation does generate unrelated business income on a multi-state basis and has calculated a state tax provision of \$40,362 which represents its income tax liability net of withholding tax refunds received.

A deferred tax liability of \$12,690,744 and \$10,098,465, respectively, is reflected in the Foundation's December 31, 2017 and December 31, 2016 consolidated balance sheets due to the unrealized appreciation of certain investments.

### 8. ACCOUNTING FOR UNCERTAIN TAX POSITIONS

The Foundation follows guidance that clarifies the accounting for uncertainty in tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This guidance provides that the tax effects from an uncertain tax position can only be recognized in the financial statements if the position is "more-likely-than-not" to be sustained if the position were to be challenged by a taxing authority. The assessment of the tax position is based solely on the technical merits of the position, without regard to the likelihood that the tax position may be challenged.

The foundations are organizations exempt from federal income taxation under §501(c)(3) of the Code and are private foundations as described in §509(a); although, the foundations are subject to tax on income unrelated to their exempt purpose, unless that income is otherwise excluded by the Code. The foundations have processes presently in place to ensure the maintenance of their tax-exempt status; to identify and report unrelated income; to determine their filing and tax obligations in jurisdictions for which they have nexus; and to identify and evaluate other matters that may be considered tax positions. The foundations have determined that there are no material uncertain tax positions that require recognition or disclosure in the consolidated financial statements for the years ended December 31, 2017 and 2016.

#### 9. RELATED PARTIES

Newport Restoration Foundation ("NRF") was established as a not-for-profit foundation in 1968 in order to preserve and restore historic architecture of the eighteenth and early nineteenth centuries in Newport, RI. In accordance with the Last Will and Testament of Doris Duke, in 1999, NRF received certain real and personal property located in Newport, Rhode Island, known as Rough Point, and certain real property located in Middletown, Rhode Island, valued at Doris Duke's date of death at approximately \$22 million. In 2016, the tax-exempt status of NRF was changed from a private foundation to a public charity. Annually, DDCF's Board of Trustees approves a grant to fund the operations of Rough Point. During 2017 and 2016, NRF was awarded \$2,577,000 and \$2,937,000, respectively, from DDCF. The Foundation shares no common board members with NRF and exerts no control over NRF's operations.

#### **10. LEASE COMMITMENTS**

DDMF leases its office space located on the 18<sup>th</sup> and 19<sup>th</sup> floors of 650 Fifth Avenue, New York, New York. A new lease agreement dated December 31, 2014 was executed and commenced on January 1, 2015 for the same space. The term of the lease is ten years and eight months and expires on August 31, 2025. The lease includes a rent abatement and a landlord contribution for qualified renovation expenses.

Certain of the Foundation's operating leases contain annual escalations. In accordance with US GAAP, rent expense is recognized on a straight-line basis, including future rent escalations and the landlord contribution for qualified renovation expenses, over the life of the lease rather than in accordance with the actual lease payments. Deferred rent expense represents the adjustment to future rentals as a result of applying the straight-line method.

Future minimum rental commitments under operating leases are as follows:

	 Amount
Year Ending December 31:	
2018	\$ 1,094,040
2019	1,094,040
2020	1,094,040
2021	1,154,508
2022	1,154,508
2023 and thereafter	 3,078,688
	\$ 8,669,824

Rent expense for 2017 and 2016 approximated \$998,000.

#### 11. PENSION PLANS

DDMF sponsors a 401(a) profit sharing plan with a 401(k) feature. Employees may elect to have pretax employee contributions made to their accounts not to exceed federal allowable limits. The Foundation is required to make a contribution equal to at least 3% of compensation of all eligible non-highly compensated employees, and highly compensated employees if desired, regardless of whether an employee makes employee contributions. The Foundation also makes discretionary contributions to the 401(k) plan, which is a non-elective contribution safe harbor 401(k) plan design. Total pension expense under this 401(k) plan for 2017 and 2016 totaled \$1,446,053 and \$1,380,245, respectively. Participants are immediately vested in their employee contributed account balance and in the employer's contribution portion and all earnings thereon.

DDMF also sponsors a Supplemental Employee Retirement Plan (the "Supplemental Plan") to provide certain employees of the Foundation with retirement benefits that are otherwise unavailable from the 401(k) qualified retirement plan established by DDMF. The Supplemental Plan is an unfunded (nonqualified) retirement plan which permits the employer to defer 15% of compensation, at the employee's direction, in excess of the Code's 401(a)(17) limitation for eligible employees. Pension expense relative to the Supplemental Plan was \$141,106 and \$131,310 in 2017 and 2016, respectively. The annual limitation used in calculating the 2017 and 2016 pension expense was \$270,000 and \$265,000, respectively. As of December 31, 2017 and 2016, DDMF accrued \$1,424,890 and \$1,044,837, respectively, relating to the Supplemental Plan.

In 2006, DDMF adopted a 457(b) deferred compensation plan to provide certain employees of the Foundation with the benefit of additional tax-deferred retirement savings opportunities. The annual 457(b) deferral limitation for 2017 and 2016 was \$18,000 each year. This plan is entirely funded by employee salary deferrals. Plan assets and liabilities pertaining to the 457(b) plan, which are immaterial to the accompanying consolidated financial statements, have not been recognized.

#### 12. BONDS PAYABLE, NET

New Jersey Economic Development Authority, Economic Development Bonds (Duke Farms Foundation Project) - Series 2016 and 2017.

In 2017, the Foundation completed bond repurchase agreements to refinance its New Jersey Economic Development Authority Economic Development Refunding Bonds (Duke Farms Foundation Project) Series 2009A and 2009B bonds.

On January 19, 2017, the Series 2009B bonds were refinanced through a new issuance of \$24,840,000 of Series 2016 bonds bearing an interest rate of 4.073% with a maturity date of July 1, 2046. The Series 2016 bonds were issued at a discount of \$310,500. The bond discount is being amortized using the effective interest method over the term of the bonds. Amortization of the bond discount totaled \$10,100 for the year ended December 31, 2017. Payment on the Series 2016 bonds is due in full on July 1, 2046.

On February 1, 2017, the Series 2009A bonds were refinanced through a new issuance of \$30,250,000 of Series 2017 bonds. The interest rate on the Series 2017 variable rate bonds ranged between 1.231% and 1.625% during fiscal 2017. The DFF interest rate swap agreement from the Series 2009A was maintained

for the Series 2017 bonds. Under the terms of the agreement, DFF agreed to pay Deutsche Bank a fixed rate of interest equal to 2.665% and to receive from Deutsche Bank a payment equal to 68% of the 3-month LIBOR (1.905% and 0.665% at December 31, 2017 and 2016, respectively). The interest rate received by DFF is reset on a daily basis. The swap agreement expires coincident with the maturity of the bonds on July 1, 2048. Payment on the Series 2017 bonds is due in full on July 1, 2048.

In conjunction with the bond financing, DDCF received underlying ratings of "AAA" from Standard & Poor's and "Aaa" from Moody's.

The Foundation pays interest only on amounts borrowed until July 1, 2048, at which time the bonds are payable in full. During fiscal 2017, interest expense relating to Series 2016 and Series 2017 bonds, including interest rate swap payments, totaled \$1,915,302. During fiscal 2016, interest expense relating to Series 2009 A and B bonds, including interest rate swap payments, totaled \$1,998,632.

As described above, DFF entered into an interest rate swap agreement relating to its variable rate bond issuance, wherein DFF agreed to pay the counterparty (Deutsche Bank) a fixed interest rate and the counterparty agreed to pay DFF a variable interest rate intended to approximate the variable rate on DFF's bonds. DFF's swap is considered a Level 2 financial instrument within the fair value hierarchy. The fair value of the swap, as described above, is based upon the expected future cash flows discounted at a current market rate.

As of and for the years ended December 31, 2017 and 2016, amounts included within the consolidated financial statements relating to the interest rate swap agreement are as follows:

 ir Value at cember 31, 2017	Fair Value atConsolidatedDecember 31,Balance Sheet2016Location		o Sv for	hange in Value f Interest Rate wap Agreement the Year Ended cember 31, 2017	o S for	Change in Value of Interest Rate wap Agreement r the Year Ended ecember 31, 2016	Consolidated Statements of Activities Location	Level within the Fair Value Hierarchy
\$ 6,200,491	\$ 6,162,280	Interest rate swap agreement (liabilities)	\$	(38,211)	\$	(86,809)	Change in value of interest rate swap agreement	Level 2

#### **13.** LINE OF CREDIT – PROGRAM-RELATED

On May 5, 2015, the Foundation signed a credit agreement extending a line of credit to The Nature Conservancy of up to a maximum principal amount of \$20,000,000. This credit agreement qualifies as a program-related investment, as defined in Section 4944(c) of the Code. The original maturity date for this agreement was five years from its effective date (on or before May 5, 2020). In February 2018, a one-year extension of the maturity date (until May 5, 2021) was approved. As of December 31, 2017 and 2016, there were no outstanding balance on the line of credit.

In addition, on September 19, 2016, the Foundation signed a credit agreement with Social Finance CT Family Stability for loans up to \$1,500,000 over 6 years. As of December 31, 2017, \$509,215 was funded to Social Finance CT Family Stability.

SUPPLEMENTARY INFORMATION

# DORIS DUKE CHARITABLE FOUNDATION AND RELATED ENTITIES

**Consolidating Balance Sheet Information** As of December 31, 2017

ASSETS	 Doris Duke Charitable Foundation	Doris Duke Foundation	 Duke Farms Foundation		Doris Duke Management Foundation		Doris Duke Foundation for Islamic Art		Subtotal	Elimination Entries	Total	
Cash and cash equivalents	\$ 32,026,725	\$ 102,407	\$ (23,284)	\$	(24,592)	\$	23,466	\$	32,104,722	\$ -	\$ 32,104,722	
Prepaid expenses, deferred charges and												
other receivables	1,502,904	8,310,787	1,028,678		167,738		843,721		11,853,828	(9,137,411)	2,716,417	
Other assets	864,164	13,062	1,000		-		-		878,226	-	878,226	
Deposits held with bond trustee	-	-	-		-		-		-	-	-	
Investments	1,825,843,255	4,501,204	-		-		-		1,830,344,459	-	1,830,344,459	
Beneficial interest in trusts held by others	3,374,204	-	-		-		-		3,374,204	-	3,374,204	
Due from related entities	26,265	-	259,972		8,670,971		-		8,957,208	(8,957,208)	-	
Property and equipment, net	 -	 -	 76,429,932		1,710,839		34,303,828		112,444,599	 -	 112,444,599	
Total assets	\$ 1,863,637,517	\$ 12,927,460	\$ 77,696,298	\$	10,524,956	\$	35,171,015	\$	1,999,957,246	\$ (18,094,619)	\$ 1,981,862,627	
LIABILITIES AND NET ASSETS												
LIABILITIES:												
Accounts payable and accrued expenses	\$ 1,290,204	\$ 27,369	\$ 421,088	\$	3,478,110	\$	338,845	\$	5,555,616	\$ -	\$ 5,555,616	
Accrued interest payable	-	-	42,336		-		-		42,336	-	42,336	
Grants payable, net	57,770,466	5,987,619	-		-		758,053		64,516,138	(9,137,411)	55,378,727	
Due to related entities	7,363,625	197,725	1,158,050		-		237,808		8,957,208	(8,957,208)	-	
Deferred federal and state excise taxes payable	12,690,744	-	-		-		-		12,690,744	-	12,690,744	
Post-retirement health benefit obligation	-	-	4,686,006		3,367,132		2,235,791		10,288,929	-	10,288,929	
Interest rate swap agreement	-	-	6,200,491		-		-		6,200,491	-	6,200,491	
Bonds payable, net	 -	 -	 55,090,000		-		-		55,090,000	 -	 55,090,000	
Total liabilities	79,115,039	6,212,713	67,597,971		6,845,242		3,570,497		163,341,462	(18,094,619)	145,246,843	
NET ASSETS - unrestricted	1,784,522,478	6,714,747	10,098,327		3,679,714		31,600,518		1,836,615,784	-	1,836,615,784	
Total liabilities and net assets	\$ 1,863,637,517	\$ 12,927,460	\$ 77,696,298	\$	10,524,956	\$	35,171,015	\$	1,999,957,246	\$ (18,094,619)	\$ 1,981,862,627	

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

# DORIS DUKE CHARITABLE FOUNDATION AND RELATED ENTITIES **Consolidating Balance Sheet Information** As of December 31, 2016

ASSETS	Doris Duke Charitable Foundation	 Doris Duke Foundation	 Duke Farms Foundation	Ν	Doris Duke Aanagement Foundation	 Doris Duke Foundation for Islamic Art	Subtotal	 Elimination Entries	 Total
Cash and cash equivalents	\$ 36,650,191	\$ 102,365	\$ (202,502)	\$	(30,796)	\$ 11,252	\$ 36,530,510	\$ -	\$ 36,530,510
Prepaid expenses, deferred charges and	, ,	,	· · · ·		· · · ·	,	, ,		, ,
other receivables	83,640	11,849,439	923,030		230,422	1,131,438	14,217,969	(12,960,448)	1,257,521
Other assets	756,116	13,062	1,000		-	-	770,178	-	770,178
Deposits held with bond trustee	-	-	3,141,549		-	-	3,141,549	-	3,141,549
Investments	1,695,055,287	4,178,165	838		-	-	1,699,234,290	-	1,699,234,290
Beneficial interest in trusts held by others	2,795,934	-	-		-	-	2,795,934	-	2,795,934
Due from related entities	26,266	-	259,972		8,093,086	-	8,379,324	(8,379,324)	-
Property and equipment, net	 -	 -	 79,347,908		1,930,281	 32,384,984	 113,663,173	 -	 113,663,173
Total assets	\$ 1,735,367,434	\$ 16,143,031	\$ 83,471,795	\$	10,222,993	\$ 33,527,674	\$ 1,878,732,927	\$ (21,339,772)	\$ 1,857,393,155
LIABILITIES AND NET ASSETS									
LIABILITIES:									
Accounts payable and accrued expenses	\$ 1,299,211	\$ 53,104	\$ 546,284	\$	3,278,526	\$ 312,554	\$ 5,489,679	\$ -	\$ 5,489,679
Accrued interest payable	-	-	639,495		-	-	639,495	-	639,495
Grants payable, net	81,695,086	11,219,444	-		-	1,035,523	93,950,053	(12,960,448)	80,989,605
Due to related entities	6,784,817	198,649	1,158,050		-	237,808	8,379,324	(8,379,324)	-
Deferred federal and state excise taxes payable	10,098,465	-	-		-	-	10,098,465	-	10,098,465
Post-retirement health benefit obligation	-	-	4,615,873		3,264,753	2,149,731	10,030,357	-	10,030,357
Interest rate swap agreement	-	-	6,162,280		-	-	6,162,280	-	6,162,280
Bonds payable, net	 -	 -	 55,451,044		-	 -	 55,451,044	 -	 55,451,044
Total liabilities	99,877,579	11,471,197	68,573,026		6,543,279	3,735,616	190,200,697	(21,339,772)	168,860,925
NET ASSETS - unrestricted	 1,635,489,855	 4,671,834	 14,898,769		3,679,714	 29,792,058	 1,688,532,230	 	 1,688,532,230
Total liabilities and net assets	\$ 1,735,367,434	\$ 16,143,031	\$ 83,471,795	\$	10,222,993	\$ 33,527,674	\$ 1,878,732,927	\$ (21,339,772)	\$ 1,857,393,155

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

# DORIS DUKE CHARITABLE FOUNDATION AND RELATED ENTITIES

**Consolidating Schedule of Activities Information** 

For the year ended December 31, 2017

	Doris Duke Charitable Foundation	Doris Duke Foundation	Duke Farms Foundation	Doris Duke Management Foundation	Doris Duke Foundation for Islamic Art	Subtotal	Elimination Entries	Total
REVENUES								
Investment income:								
Dividends	\$ 3,295,887	\$ -	\$ -	\$ -	\$ -	\$ 3,295,887	\$ -	\$ 3,295,887
Interest	8,167,425	-	718	-	-	8,168,143	-	8,168,143
DDCF-DDF investment income allocation	(27,240)	27,240	-	-	-		-	
	11,436,072	27,240	718	-	-	11,464,030	-	11,464,030
Less:	, ,	,				, ,		· · ·
Investment expenses	(6,158,451)	(28,370)	-	-	-	(6,186,821)	-	(6,186,821)
Provision for federal and state excise taxes	(339,905)	-	-	-	-	(339,905)	-	(339,905)
Net investment income (loss)	4,937,716	(1,130)	718	-	-	4,937,304	-	4,937,304
Change in value of beneficial interest in trusts held by others	578,270	-	-	-	-	578,270	-	578,270
Loss on bond extinguishment	-	-	(2,514,005)	-	-	(2,514,005)	-	(2,514,005)
Contributions from related entities	-	1,650,000	12,825,040	-	9,052,759	23,527,799	(23,527,799)	-
Management fees	-	-	-	12,285,899	-	12,285,899	(12,285,899)	-
Other revenues	725	-	569,649	-	17,962	588,336	-	588,336
Change in value of interest rate swap agreement	-	-	(38,211)	-	-	(38,211)	-	(38,211)
Total revenues	5,516,711	1,648,870	10,843,191	12,285,899	9,070,721	39,365,392	(35,813,698)	3,551,694
EXPENSES								
Grants, net	67,514,296	(48,388)	-	-	1,972,530	69,438,438	(23,527,799)	45,910,639
Program	634,071	149,739	13,887,880	7,550,604	4,349,852	26,572,146	-	26,572,146
Administration	-	-	-	4,735,295	-	4,735,295	-	4,735,295
Management fees	9,536,493	53,774	1,755,753		939,879	12,285,899	(12,285,899)	
Total expenses	77,684,860	155,125	15,643,633	12,285,899	7,262,261	113,031,778	(35,813,698)	77,218,080
(Decrease) increase in net assets before net investment gains	(72,168,149)	1,493,745	(4,800,442)		1,808,460	(73,666,386)		(73,666,386)
Investment gains:								
Net realized gains	100,069,674	238,625	-	-	-	100,308,299	-	100,308,299
Net unrealized gains	121,131,098	310,543	-	-	-	121,441,641	-	121,441,641
Net investment gains	221,200,772	549,168				221,749,940		221,749,940
Change in net assets	149,032,623	2,042,913	(4,800,442)	-	1,808,460	148,083,554	-	148,083,554
Net assets - unrestricted, beginning of year	1,635,489,855	4,671,834	14,898,769	3,679,714	29,792,058	1,688,532,230		1,688,532,230
Net assets - unrestricted, end of year	\$1,784,522,478	\$ 6,714,747	\$ 10,098,327	\$ 3,679,714	\$ 31,600,518	\$1,836,615,784	\$ -	\$1,836,615,784

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.

# DORIS DUKE CHARITABLE FOUNDATION AND RELATED ENTITIES

**Consolidating Schedule of Activities Information** 

For the year ended December 31, 2016

	Doris Duke Charitable Foundation	Doris Duke Foundation	Duke Farms Foundation	Doris Duke Management Foundation	Doris Duke Foundation for Islamic Art	Subtotal	Elimination Entries	Total
REVENUES								
Investment income:								
Dividends	\$ 3,833,602	\$ -	\$ -	\$ -	\$ -	\$ 3,833,602	\$ -	\$ 3,833,602
Interest	5,208,692	-	10,079	-	-	5,218,771	-	5,218,771
DDCF-DDF investment income allocation	(21,689)	21,689			-	-		-
	9,020,605	21,689	10,079	-	-	9,052,373	-	9,052,373
Less:								
Investment expenses	(5,840,398)	(26,931)	-	-	-	(5,867,329)	-	(5,867,329)
Provision for federal and state excise taxes	(3,423,128)	-	-	-	-	(3,423,128)	-	(3,423,128)
Net investment income (loss)	(242,921)	(5,242)	10,079			(238,084)	-	(238,084)
Change in value of beneficial interest in trusts held by others	123,219	-	-	-	-	123,219	-	123,219
Contributions from related entities	-	-	13,990,010	-	6,920,966	20,910,976	(20,910,976)	-
Management fees	-	-	-	10,556,783	-	10,556,783	(10,556,783)	-
Other revenues (loss)	(23,976)	-	246,793	-	16,646	239,463	-	239,463
Change in value of interest rate swap agreement	-	-	(86,809)	-	-	(86,809)	-	(86,809)
Total revenues (loss)	(143,678)	(5,242)	14,160,073	10,556,783	6,937,612	31,505,548	(31,467,759)	37,789
EXPENSES								
Grants, net	100,896,920	5,353,904	-	-	1,901,545	108,152,369	(20,910,976)	87,241,393
Program	649,798	176,490	14,183,237	6,087,013	4,212,999	25,309,537	-	25,309,537
Administration	-	-	-	4,469,770	-	4,469,770	-	4,469,770
Management fees	7,719,848	48,560	1,904,542		883,833	10,556,783	(10,556,783)	-
Total expenses	109,266,566	5,578,954	16,087,779	10,556,783	6,998,377	148,488,459	(31,467,759)	117,020,700
Decrease in net assets before net investment gains	(109,410,244)	(5,584,196)	(1,927,706)		(60,765)	(116,982,911)		(116,982,911)
Investment gains:								
Net realized gains	93,096,249	222,092	-	-	-	93,318,341	-	93,318,341
Net unrealized gains	9,125,754	12,617		-	-	9,138,371		9,138,371
Net investment gains	102,222,003	234,709				102,456,712		102,456,712
Change in net assets	(7,188,241)	(5,349,487)	(1,927,706)	-	(60,765)	(14,526,199)	-	(14,526,199)
Net assets - unrestricted, beginning of year	1,642,678,096	10,021,321	16,826,475	3,679,714	29,852,823	1,703,058,429		1,703,058,429
Net assets - unrestricted, end of year	\$ 1,635,489,855	\$ 4,671,834	\$ 14,898,769	\$ 3,679,714	\$ 29,792,058	\$1,688,532,230	\$	\$ 1,688,532,230

The accompanying report of independent certified public accountants, consolidated financial statements and notes thereto are an integral part of this consolidating schedule.